

A Monthly Newsletter for Partner Agencies of Community Shelter Board

March 2010

# New Leadership On the Way

The staff wants to extend gratitude to Mark Russell, Tim Miller, Jeff Lyttle, Doug Williams, Pat Cash, Chad Jester and Mary Lou Langenhop. Thank you for giving so much time and energy to the Search Committee process. We look forward to getting to know Michelle Heritage Ward better, and we appreciate the thought and care you gave to this important decision.

We are also very grateful to Steven Gladman for his energy and leadership during the executive transition. He showed up, he focused on the right things at the right time, and gave us a lot of support. His stay was short but we enjoyed it immensely.

We hope to see each of you at the community reception for Michelle on April 29 at 5:00 p.m. at Grange Insurance.

# [REBUILDING LIVES]

#### **Unified Supportive Housing System**

The second USHS pilot, the *Move-Up Pilot*, started implementation in January 2010. Columbus Metropolitan Housing Authority's freeze on the vouchers for tenants who desire to move from their project-based units with their voucher continues. This will slow down the implementation of the pilot and may affect the number of clients that we will be able to move. The *Move Up Pilot Program* is designed to help residents who are successful in supportive housing *move up* to more independent living. The program provides support services to help participants live on their own, and can help with initial rent, deposits, and moving costs.

The third USHS pilot project, National Church Residence's Commons at Buckingham, is scheduled to open in 2010. Discussions have already begun with NCR on the lease-up process and with shelters and outreach for the potential applicants' referral and processing.

The USHS has started work on creating a Vacancy Management System for all the supportive housing units. A central database will be developed encompassing the characteristics of the different supportive housing units in our community. The goal for the system is to easily match supportive housing vacancies with appropriate clients.

The Unified Supportive Housing System is a collaborative effort managed by ADAMH, the Columbus Metropolitan Housing Authority and CSB. These partners are working together with other agencies in the community including health, housing, shelter, and outreach providers. This work is sponsored by the Osteopathic Heritage Foundations and Battelle.

# [PROGRAM UPDATES]

#### **Adult Shelter System**

February was another busy month for winter overflow as shelters remained at or near capacity. An average of 172 men accessed Winter Overflow on a nightly basis, compared to an average of 147 during January. Use of women's shelters increased as well. February saw an average of 26 women utilizing winter overflow, versus 18 for the same period last month.

The alternate site for women at the YWCA Family Center has operated with few problems and served an average of 13 women during the month. Shelter providers continue to communicate and coordinate their efforts, ensuring that homeless individuals receive shelter from the elements. The winter overflow process began ramping down March 15.

#### Family System

Progress continues on the implementation of the Job2Housing project. The Salvation Army has assigned staff and an advisory committee is forming to garner input from stakeholders and other community agencies.

The Homeless Families Foundation and Volunteers of America Tier II shelter conversion, also known as the "rolling stock" project, is underway and making good progress. The project calls for families to be placed in scattered site housing with a lease initially held by the partner agency. The lease is turned over to the family as the household achieves stability.

# [GATEWAY NEWS]

#### **Gateway Update**

As a reminder, all Partner Agency FY11 Gateway applications are due to the CSB offices no later than <u>5:00 pm on Friday</u>, <u>March 19</u>. If you have any questions or concerns, please contact CSB's Grants Administrator, Claire Patterson, at <u>cpatterson@csb.org</u> or 221-9195. Planning and scheduling is currently underway for spring 1-on-1 meetings with our Partner Agencies. These meeting are an opportunity to discuss each agency's FY11 Gateway application and ideas for quality improvement. All meetings will be held at the CSB offices during the month of April. We are pleased that our new Executive Director, Michelle Heritage Ward, will be participating in the meetings.

#### **Program Review & Certification**

As the next step in streamlining the Program Review & Certification process, CSB is currently holding qualitative discussions with staff from partner agencies. These meetings are an opportunity for partner agency staff to give feedback on monitoring methods for each Partner Agency Standard. A total of three meetings are being held. Each will focus on a specific topic, and partner agency staff have been invited to participate.

Once these meetings are completed, CSB staff will finalize our PR&C monitoring tool and begin the Partner Agency on-site reviews. Our hope is that all reviews using the streamlined standards will be completed by the end of CY2010 and will continue in the future on a rolling schedule.

# [IN THE SPOTLIGHT]

#### **USICH Stakeholder Dialogue**

On February 22, Tiffany Nobles represented CSB at a regional Community Stakeholder Meeting for the U.S. Interagency Council on Homelessness (USICH) in Chicago. USICH is developing the first ever Federal Strategic Plan to Prevent and End Homelessness, which is due to Congress on May 20, 2010. USICH gave a presentation on the goals of the plan, stating their vision: "No one should experience homelessness – no one should be without a safe, stable place to call home." Participants split into small groups to discuss key questions. In addition to the regional meetings, USICH launched an interactive website called *USICH Preventing and Ending Homelessness* (fsp.uservoice.com) to accept public comment on the strategic plan through March 22. CSB promoted participation in this public forum amongst its partner agencies, funders and other key stakeholders.

#### **Tours**

In February, CSB provided a tour for Doug Williams, Limited Brands, of the Maryhaven Engagement Center and NCR's Commons at Chantry.

# [CSB News]

### **Housing Inspector**

Federal stimulus funding has allowed CSB to add a Housing Inspector to its staff. Craig Smith started on March 8, and his job is to ensure compliance with federal standards regarding housing habitability and rent reasonableness for CSB's direct client financial assistance programs receiving Homelessness Prevention and Rapid Re-housing Program (stimulus) funds. Craig has worked as an inspector since 1998 for PCI Design Group, Epcon Communities and ProSpec Inspections. He also has experience as a construction estimator and property manager.

#### **Upcoming Meetings**

Check out the interactive calendar at <u>www.csb.org</u> under resources for our partners < meetings.</p>

#### **Attachments**

System & Program Indicator Report

# SYSTEM & PROGRAM LEVEL INDICATOR REPORT

FY2010 07/01/09 - 12/31/09



# Our Mission To end homelessness, CSB innovates solutions, creates collaborations, and invests in quality programs. We thank our Partner Agencies for their assistance in collecting data and ensuring data accuracy for our community reports.

# System and Program Indicator Report



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#### **Overview**

System and Program Indicators Reports are published quarterly and furnished to CSB trustees, the Rebuilding Lives Funder Collaborative, and the Continuum of Care Steering Committee. All reports are posted to <a href="www.csb.org">www.csb.org</a>. Results are also shared with CSB funders consistent with funding contracts and agreements.

The System and Program Indicator Report monitors the current CSB funded shelter, services and permanent supportive housing programs and other Continuum of Care, non-CSB funded programs. The report evaluates each system and program based on a system or program goal, actual performance data, variances, and outcome achievements. Outcome achievement is defined as 90% or better of numerical goal or within 5 percentage points of a percentage goal, except where a lesser or greater value than this variance also indicates an achieved goal. Systems or programs which meet less than one-half of outcome goals are considered to be a "program of concern". The following key is used to express outcome achievement status for each indicator:

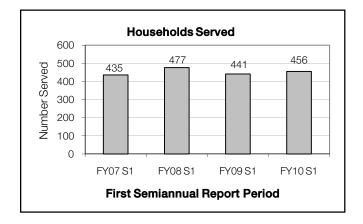
Outcome Achievement:	Key
Outcome achieved	$\sqrt{}$
Outcome not achieved	<b>≠</b>
Outcome goal not applicable	N/A

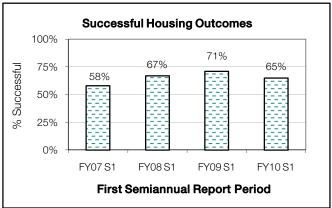
All data generated from the Columbus ServicePoint (CSP) and used in the report met CSB quality assurance standards, which require current and accurate data and a 95% completion rate for all required CSP data variables.

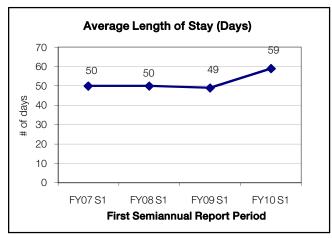
Data included in the report is analyzed per the Evaluation Definitions and Methodology document that can be found at <a href="www.csb.org">www.csb.org</a> under the Publications section.

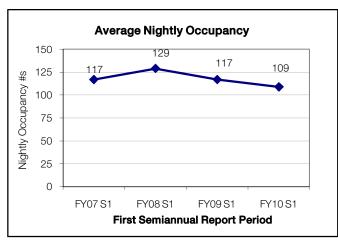


FY10 EMERGENCY SHELTER	Но	useholds Se	erved	Nightly Occ	upancy	Ave	rage Leng (Day	th of Stay s)			Successful Hous	sing Out	comes		System of Concern
7/01/2009 - 12/31/2009	Goal	Actual	Outcome Achievement	Capacity	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Yes or No
FAMILY SYSTEM	440	456	J	120	109	45	59	<b>≠</b>	224	223	J	70%	65%	J	No







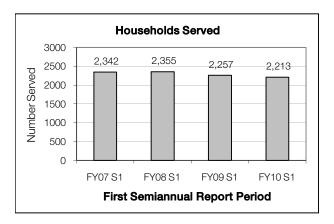


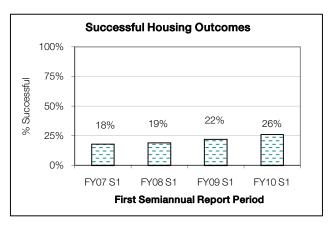
DEMOGRAPHICS	Family
Households Served	456
Clients Served	1,438
Average Age (HOH)	30
Gender - Male (HoH)	12%
Gender - Female (HoH)	88%
Veterans (U.S. Military) all adults	3%
Avg. Monthly Household Income	\$328
Percent Working at Entry	15%
Race - White	26%
Race - Black	69%
Race- Other	5%
Hispanic (HOH)	3%
Non-Hispanic (HOH)	97%
Adults Served	553
Children Served	885
Mean Family Size	3.2
Average Number of Children	2.0
Children 0 - 2 years	29%
Children 3 - 7 years	32%
Children 8 - 12 years	25%
Children 13 - 17 years	14%

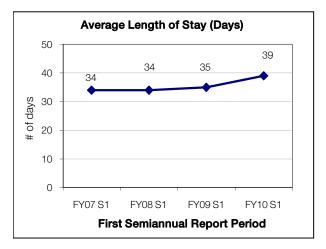
The Family System served 3% more households than during the same period of time last year. The spike in average length of stay from FY09 S1 to FY10 S1 is attributable to a change in methodology. Applying the new methodology to FY09 S1 data yields an Average Length of Stay of 62 days. The decrease in Nightly Occupancy reflects a real decrease in the Average Length of Stay. The percent of households working at entry continues to decrease.

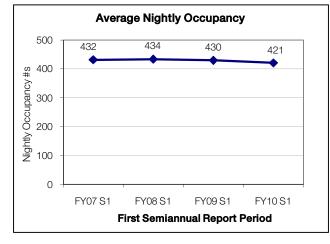


FY10 EMERGENCY SHELTER	Нос	useholds S	Served	Nightly Occ	upancy	Ave	rage Leng (Day	nth of Stay s)		8	Successful Hous	sing Ou	tcomes		System of Concern
7/01/2009 - 12/31/2009		Outcome						Outcome	Goal	Actual	Outcome	Goal	Actual	Outcome	
	Goal	Actual	Achievement	Capacity	Actual	Goal	Actual	Achievement	(#)	(#)	Achievement	(%)	(%)	Achievement	Yes or No
MEN'S SYSTEM	2,300	2,213	1	417	421	30	39	<b>≠</b>	471	444	J	25%	26%	1	No









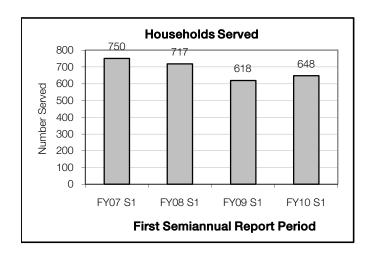
DEMOGRAPHICS	Men
Households Served	2,213
Clients Served	2,213
Average Age (HOH)	43
Men as a percent of total single adults served	77%
Veterans (U.S. Military)	16%
Avg. Monthly Household Income	\$137
Percent Working at Entry	11%
Race - White	38%
Race - Black	59%
Race- Other	3%
Hispanic (HOH)	2%
Non-Hispanic (HOH)	98%

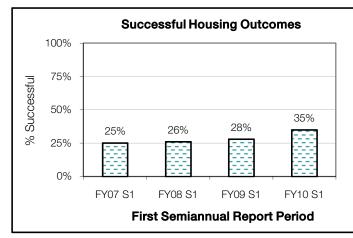
The Men's System served 2% fewer men during FY10 S1 than it did same time last year. It is worthwhile noting the highest level of successful housing outcomes reported compared to the previous evaluation periods. Note that the increase in the Average Length of Stay is largely attributable to a change in methodology. (If the same methodology had been used in FY09 S1, the result would have been an Average Length of Stay of 39 days).

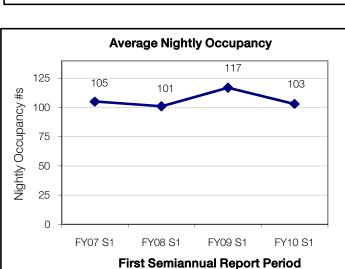
#### **System and Program Indicator Report**



FY10 EMERGENCY SHELTER	Ног	useholds S	erved	Nightly Occ	upancy	Ave	rage Leng (Day	th of Stay s)			System of Concern				
7/01/2009 - 12/31/2009	Goal	Actual	Outcome Achievement	Capacity	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Yes or No
WOMEN'S SYSTEM	600	648	√	97	103	30	34	<b>≠</b>	126	198	√	25%	35%	√	No

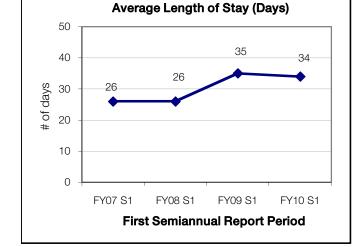






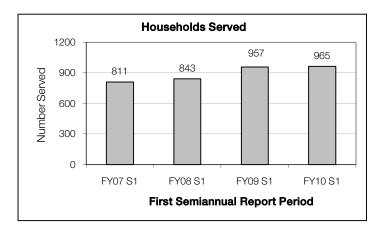
DEMOGRAPHICS	Women
Households Served	648
Clients Served	648
Average Age (HOH)	39
Woman as a percent of total single adults served	23%
Veterans (U.S. Military)	2%
Avg. Monthly Household Income	\$226
Percent Working at Entry	8%
Race - White	38%
Race - Black	56%
Race- Other	6%
Hispanic (HOH)	2%
Non-Hispanic (HOH)	98%

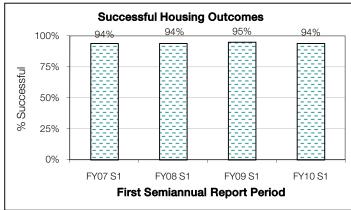
It is worthwhile noting the highest level of successful housing outcomes reported compared to the previous evaluation periods. Note that the change in methodology for Average Length of Stay during FY10 masks the reality that the change from last year is striking; applying the new methodology to FY09 S1 data yields an Average Length of Stay of 39 days. The drop in Average Nightly Occupancy reflects a real decrease in Average Length of Stay.



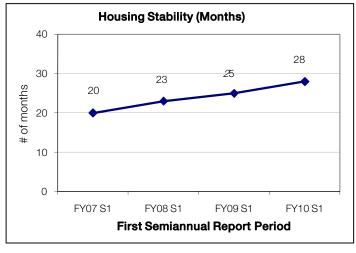


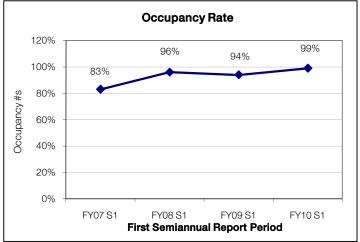
FY10 Permanent Supportive Housing (PSH)	Но	useholds S	Served	Oc	cupancy	Rate	Hous	ing Stabili	ty (Months)		;	Successful Hous	sing Out	tcomes		System of Concern
7/01/2009 - 12/31/2009	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Yes or No
PSH SYSTEM	952	965	J	95%	99%	J	24	28	J	857	904	1	90%	94%	1	No





The PSH System continues to perform well. An increased occupancy rate is noted.







EMERGENCY SHELTERSingle Adult Programs	Households Served					Nightly Occupancy		Average Length of Stay (Days)			uccessf	ul Hous	Movement <sup>5</sup>	Program of Concern			
7/01/2009- 12/31/2009	Goal (#)	Actual (#)	Variance	Outcome Achievement	Capacity <sup>1</sup>	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Actual (%)	Yes or No
MEN																	
Faith Mission on 6th 2,3	N/A	820	N/A	N/A	110	125	N/A	32	N/A	N/A	152	N/A	N/A	23%	N/A	18%	No
Faith Mission on 8th <sup>2, 3</sup>	N/A	553	N/A	N/A	95	103	N/A	40	N/A	N/A	96	N/A	N/A	24%	N/A	21%	No
Friends of the Homeless - Men's Shelter	670	673	3	1	130	131	30	44	<b>≠</b>	128	126	J	25%	24%	J	17%	No
VOAGO Men's Shelter	323	277	(46)	$\sqrt{4}$	40	35	30	27	1	71	66	1	25%	28%	J	26%	No
WOMEN																	
Faith Mission-Nancy's Place 2,3	N/A	315	N/A	N/A	42	45	N/A	31	N/A	N/A	105	N/A	N/A	39%	N/A	13%	N/A
Friends of the Homeless - Rebecca's Place	299	268	(31)	<b>≠</b>	47	49	30	39	<b>≠</b>	75	80	J	30%	35%	J	10%	No
INEBRIATE																	
Maryhaven Engagement Center	851	782	(69)	<b>√</b>	50	45	10	11	J	152	95	<b>≠</b>	19%	12%	<b>≠</b>	40%	No
AGENCY																	
Lutheran Social Services - Faith Mission <sup>2, 3</sup>	1,700	1,578	(122)	J	247	274	30	37	≠	364	348	J	25%	29%	1	19%	No

<sup>&</sup>lt;sup>1</sup> Capacity does not include overflow.

<sup>&</sup>lt;sup>2</sup> Lutheran Social Services is evaluated at the agency level rather than at the individual program level. Inclusive programs are Faith Mission on 6th, Faith Mission on 8th and Nancy's Place.

<sup>&</sup>lt;sup>3</sup> Faith Mission provides overflow services for FY10.

 $<sup>^{\</sup>rm 4}\operatorname{Program}$  served fair share of households based on capacity and demand.

<sup>&</sup>lt;sup>5</sup> Monitored but not evaluated.



EMERGENCY SHELTERTier I Family Program	Ног	Households Served			Households Served			Nightly Occupancy <sup>2</sup>			Average Length of Stay (Days)			Suc	cessful	Outco	mes		Su	ccessf	ul Hou	ısing C	Outcom	es <sup>3</sup>	Tra	erage f nsition (Days)	Time	Program of Concern
7/01/2009- 12/31/2009	Goal (#)	Actual (#)	Variance	Outcome Achievement	Capacity <sup>1</sup>	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	(%) (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal	Actual	Outcome Achievement	Yes or No		
YWCA Family Center	400	379	(21)	J	50	41	N/A	20	22	J	245	249	J	70%	72%	J	149	175	J	61%	70%	1	7	15	<b>≠</b>	No		
YWCA Diversion <sup>5</sup>	N/A	802	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	315	N/A	N/A	39%	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A		

<sup>&</sup>lt;sup>1</sup> Capacity does not include overflow.

<sup>&</sup>lt;sup>5</sup> Successful outcomes represent successfully diverted households that did not enter the YWCA Family Center.

EMERGENCY SHELTERTier II Family Programs		Housel	holds S	Served			Nightly		Averag Sta	je Leng ay (Day		Sı	ıccessfı	ul Hous	sing Ou	rtcomes		Program of Concern
7/01/2009- 12/31/2009	Goal (#)	Actual (#)	Variance	Outcome Achievement	Rolling Stock Clients (#) <sup>6</sup>	Capacity	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual	Outcome Achievement	Goal (%)	Actual	Outcome Achievement	Yes or No
Homeless Families Foundation <sup>7</sup>	121	107	(14)	<b>≠</b>	4	46	45	1	80	108	<b>≠</b>	54	48	<b>≠</b>	70%	80%	<b>√</b>	Yes
VOAGO Family Shelter <sup>7</sup>	63	50	(13)	<b>≠</b>	14	24	23	1	80	127	<b>≠</b>	28	20	<b>≠</b>	70%	77%	1	Yes

 $<sup>^{6}</sup>$  Out of the number of households served, these number of households participate in the Rolling Stock Pilot.

 $<sup>^{2}\</sup>mbox{Occupancy goal}$  is applicable only to Tier II Shelters.

<sup>&</sup>lt;sup>3</sup> Successful housing outcome calculates as x% of the YWCA's successful outcome measurement, which includes exits to both Tier II shelters and permanent housing.

<sup>&</sup>lt;sup>4</sup>The Average Transition Time measures the average number of days households receive shelter services from shelter entry to entry/enrollment into the FHC program.

<sup>&</sup>lt;sup>7</sup> Program was unable to meet three out of five goals for the evaluation period. Due to the economy, Tier II shelters are serving households that take longer to stabilize. Because of the increased average length of stay, program did not serve the projected number of households and the lower number affected the successful housing outcome measure as well.



SUPPORTIVE HOUSING		Но	useho	olds Sei	ved		Progran			sing St Month	•	Suc	cessf	ul Hoi	using (	Outcom	nes	Program of Concern
7/01/2009- 12/31/2009	Capacity	Goal (#)	Actual (#)	Variance	Outcome Achievement	Actual (#)	Actual (%)	Attainment of Goal	Goal (# of months)	Actual (# of months)	Attainment of Goal	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Yes or No
Community Housing Network-Briggsdale	25	27	30	3	J	24	96%	1	20	22	1	24	26	1	90%	87%	J	No
Community Housing Network-Community ACT	42	46	50	4	J	42	100%	<b>√</b>	12	17	<b>√</b>	39	46	1	85%	92%	<b>√</b>	No
Community Housing Network-East 5th Avenue	38	42	42	0	J	35	92%	J	24	30	V	38	40	1	90%	95%	$\checkmark$	No
Community Housing Network-North 22nd Street	30	33	34	1	J	29	97%	<b>√</b>	24	29	1	30	34	<b>\</b>	90%	100%	<b>√</b>	No
Community Housing Network-North High Street	33	36	36	0	J	33	100%	J	24	30	1	32	35	1	90%	97%	J	No
Community Housing Network-Cassady <sup>2</sup>	10	11	12	1	J	9	90%	1	20	25	1	10	11	1	90%	92%	J	No
Community Housing Network-Parsons <sup>2</sup>	25	27	29	2	J	23	92%	1	24	32	1	24	26	1	90%	93%	J	No
Community Housing Network-Safe Havens 3	13	17	17	0	J	15	115%	1	24	44	1	15	17	1	90%	100%	J	No
Community Housing Network-St. Clair	26	29	27	(2)	J	26	100%	J	16	23	1	26	27	1	90%	100%	J	No
Community Housing Network-Southpoint Place	46	51	54	3	1	44	96%	<b>√</b>	9	10	1	46	47	1	90%	87%	J	No
Maryhaven Commons at Chantry	50	55	57	2	J	49	98%	1	18	20	1	50	53	1	90%	93%	1	No
National Church Residences-Commons at Grant	50	55	58	3	1	50	100%	<b>√</b>	24	38	1	50	56	1	90%	97%	J	No
Southeast-Scattered Sites 2, 4	90	99	98	(1)	J	103	114%	<b>√</b>	24	37	1	89	92	1	90%	94%	J	No
YMCA-40 West Long Street	105	116	123	7	1	104	99%	<b>√</b>	20	27	1	104	115	1	90%	94%	J	No
YMCA-Sunshine Terrace	75	83	85	2	1	74	99%	1	24	38	1	75	80	1	90%	98%	1	No
YWCA-WINGS	69	76	83	7	J	67	97%	1	24	27	1	68	80	1	90%	96%	J	No
Rebuilding Lives PACT Team Initiative <sup>2</sup>	108	119	129	10	1	105	97%	<b>√</b>	21	26	1	107	118	1	90%	92%	1	No

<sup>1</sup> Occupancy rates are calculated by dividing the occupancy number, which is rounded off to the nearest whole number, by the program capacity. The goal is 95% for the occupancy rate.

<sup>&</sup>lt;sup>2</sup> The following PSH programs house clients that are receiving CHN Shelter Plus Care subsidies: CHN-Cassady (SRA/ 1 household); CHN-Parsons (SRA / 13 households); RLPTI (TRA / 22 households); Southeast Scattered Sites (TRA / 2 households).

<sup>&</sup>lt;sup>3</sup> Three of the 13 units can house up to two individuals and these units are frequently but not always assigned to couples in which both partners are Rebuilding Lives eligible.

<sup>&</sup>lt;sup>4</sup> Implementation of the RL Leasing expansion delayed due to HUD contracting. Capacity will increase to 120 as of 1/1/2010.



HUD CoC FUNDED PROGRAMS <sup>1</sup>		Н	ouseho	olds Se	rved	Progra	am Occı Rate <sup>2</sup>			ısing S (Mont	tability hs)		Succes	sful Hou	sing Ou	ıtcomes	<b>.</b>	Program of Concern
7/01/2009- 12/31/2009	Capacity	Goal (#)	Actual (#)	Variance	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Yes or No
Transitional Housing																		
Amethyst-RSvP	8	23	32	9	J	85%	88%	<b>√</b>	2	2	J	14	24	V	77%	100%	√	No
Huckleberry House - Transitional Living Program 3	24	41	43	2	J	98%	100%	$\checkmark$	10	10	V	10	17	J	77%	100%	J	No
Friends of the Homeless-New Horizons	36	69	73	4	J	95%	89%	<b>≠</b>	4	4	J	21	22	J	77%	58%	<b>≠</b>	No
Pater Noster House <sup>4</sup>	5	10	5	(5)	<b>≠</b>	95%	100%	1	4	11	<b>≠</b>	4	0	<b>≠</b>	77%	N/A	N/A <sup>5</sup>	Yes
VOAGO - Veterans <sup>4, 6</sup>	40	50	111	61	J	95%	105%	V	4	4	J	37	14	<b>≠</b>	77%	20%	<b>≠</b>	No
Permanent Supportive Housing																		
Community Housing Network-Family Homes 7	15	17	17	0	J	95%	93%	<b>√</b>	12	28	J	14	17	J	80%	100%	1	No
Community Housing Network-Wilson	8	9	9	0	J	95%	100%	1	12	74	J	7	9	J	80%	100%	J	No
VOAGO - Family Supportive Housing	30	33	34	1	J	95%	97%	V	15	25	J	26	30	J	80%	88%	J	No
Shelter Plus Care							1											
Amethyst-SPC	92	110	112	2	J	95%	92%	1	12	24	J	88	108	J	80%	96%	J	No
Columbus AIDS Task Force - TRA <sup>8</sup>	89	97	92	(5)	J	95%	119%	1	24	57	J	78	89	J	80%	97%	1	No
Community Housing Network-SRA SPC 7,8	137	151	200	49	J	95%	131%	<b>√</b>	12	39	J	121	191	J	80%	96%	J	No
Community Housing Network-TRA SPC 7,9	149	164	147	(17)	<b>≠</b>	95%	92%	<b>√</b>	12	36	J	131	146	J	80%	99%	J	No
Faith Mission - Shelter Plus Care <sup>8</sup>	44	48	53	5	J	95%	114%	V	24	51	J	38	52	J	80%	98%	J	No
Total Shelter Plus Care	511	570	604	34	J	95%	109%	<b>√</b>	N/A	N/A	N/A	456	586	1	80%	97%	1	No

<sup>1</sup> Programs are non-CSB funded. Goals for these programs were set by each agency/program in accordance to the CoC set standards, if applicable.

<sup>&</sup>lt;sup>2</sup> Occupancy rates are calculated by dividing the occupancy number, which is rounded off to the nearest whole number, by the program capacity.

<sup>&</sup>lt;sup>3</sup> Huckleberry House has the ability to expand capacity temporarily when necessary. Program capacity decreased to 24 as of 11/10/2009.

<sup>&</sup>lt;sup>4</sup> Program voluntarily participates in CSP.

 $<sup>^{\</sup>rm 5}\,{\rm Not}$  evaluated as there were no exits during the reporting period.

<sup>&</sup>lt;sup>6</sup> VOAGO Veterans is able to exceed capacity at times because it has three overflow units.

<sup>&</sup>lt;sup>7</sup> The following programs house clients that are receiving CHN Shelter Plus Care subsidies: CHN-Family Homes (SRA / 7 households); CHN-Cassady (SRA / 1 household); CHN-Parsons (SRA / 13 households); RLPTI (TRA / 22 households); Southeast Scattered Sites (TRA / 2 households).

<sup>&</sup>lt;sup>8</sup> Occupancy rate exceeds 100% because CMHA allowed providers to overlease throughout the year.

<sup>&</sup>lt;sup>9</sup> Due to CMHA's mass unit transfer from TRA to Section 8, CHN TRA is experiencing a reduced volume of clients.



FAMILY HOUSING COLLABORATIVE / STABLE FAMILIES		New useho Serve	olds	Total	Total Households Served			of CSB erage \$		Averaç Sta	ge Leng ay (Day:			rage Le articip (Days	ation	Sı	ıccessi	ful Hou	sing Ou	utcome		Usage	of CS	B DCA	Program of Concern
7/01/2009- 12/31/2009	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Yes or No
The Salvation Army	95	104	1	132	166	J	\$1,000	\$954	J	15	10	1	100	109	J	85	103	1	90%	98%	J	90%	100%	<b>√</b>	No
																						-			
Stable Families - Communites In Schools <sup>2,3</sup>	93	128	1	141	200	J	\$1,000	\$902	J	N/A	N/A	N/A	100	97	J	83	124	1	90%	88%	J	90%	85%	1	No
Stable Families - CIS Weinland Park Expansion	9	13	1	9	13	1	\$1,000	\$908	1	N/A	N/A	N/A	N/A	N/A	N/A	0	0	1	90%	N/A	1	90%	N/A	1	No

OUTREACH		New Households Served			House Serve	eholds d		Succ	cessful (	Outcom	es		Sı	uccess	ful Hou	ısing O	utcome	es		ge of 0	-	Program of Concern
7/01/2009- 12/31/2009	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	(%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Yes or No
Maryhaven Outreach	163	154	1	187	164	<b>≠</b>	114	96	<b>≠</b>	70%	78%	1	57	62	J	50%	65%	1	25%	43%	1	No

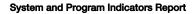
OTHER	Ho	Total useho Serve	olds		age of (Avera	CSB ge \$) <sup>1</sup>	Su	ccessf	ul Housi	ng Out	comes			ige of (		Program of Concern
7/01/2009- 12/31/2009	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	(%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Yes or No
Transition - CSB Transition Program	450	545	<b>√</b>	\$550	\$501	1	441	539	1	98%	99%	1	98%	99%	1	No
Prevention - Gladden Community House 4	160	405	1	N/A	N/A	N/A	155	392	1	97%	100%	<b>√</b>	N/A	N/A	N/A	No

<sup>&</sup>lt;sup>1</sup> Use of CSB DCA includes CSB funding only.

<sup>&</sup>lt;sup>2</sup> Includes households served with HPRP and non-HPRP funding for this fiscal year.

<sup>&</sup>lt;sup>3</sup> Exclusive of Weinland Park activity.

<sup>&</sup>lt;sup>4</sup> Evaluation time frame is year to date.





Other	Hou	New Households Served			Housel Served		Suk	omitted	SSI/SSI	Ol Appl	cations		s	ocessf SI/SSC plicatio	)l	Su	bmitte	d Othe	er Appl	ication:		Program of Concern
7/01/2009- 12/31/2009	Goal (#)	Actual (#)	Outcome Achievement	(#) BOS)	Actual (#)	Outcome Achievement	(#)	Actual (#)	Outcome Achievement	<sub>z</sub> (%) <sub>[808]</sub>	Actual (%)	Outcome Achievement	, (%) JBOD	Actual (%)	Outcome Achievement	(#)	Actual (#)	Outcome Achievement	(%) (%)	Actual (%)	Outcome Achievement	Yes or No
Benefits Partnership <sup>1</sup>	82	28	<b>≠</b>	82	28	<b>≠</b>	45	18	<b>≠</b>	N/A	64%	N/A	70%	43%	N/A	N/A	15	N/A	N/A	54%	N/A	Yes

<sup>&</sup>lt;sup>1</sup> New program implemented 7/1/2009. The program did not achieve any of the measures for which it was being evaluated due to a significant number of clients in the reconsideration process that require additional information before a determination for benefits can be made. By resolving reconsideration cases, the project will have a significantly higher outcome trend over time.

<sup>&</sup>lt;sup>3</sup> Successful SSI/SSDI Applications % represents the number of distinct households for which an application was submitted and a resolution of "approved" or "partially approved" was obtained.

HPRP Programs <sup>5</sup>	Ho	New Households Served			House Servec			of CSB verage S		Pai	ge Leng ticipatio (Days)		Suc	cessfi	ul Hous	sing O	utcome	es		ge of C	
7/01/2009- 12/31/2009	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	(#)	Actual (#)	Outcome Achievement	(%) JBO5)	Actual (%)	Outcome Achievement
Stable Families - Communities in Schools HPRP	N/A	36	N/A	N/A	36	N/A	N/A	\$933	N/A	N/A	31	N/A	N/A	2	N/A	N/A	100%	N/A	N/A	100%	N/A

<sup>&</sup>lt;sup>5</sup>Contract to date reporting.

<sup>&</sup>lt;sup>2</sup> Submitted Applications % represents the number of distinct households that have SSI/SSDI applications submitted within the start and end dates of the report period divided by the number of distinct households that were served during the reporting period.



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