SYSTEM & PROGRAM INDICATOR REPORT

FY2020 1/1/20 - 3/31/20



Our Mission

To lead a coordinated, community effort to make sure everyone has a place to call home.

We thank our Partner Agencies for their assistance in collecting data and ensuring data accuracy for our community reports.



SHOUT OUTS

FY2020 Quarter 3: 1/1/2020 - 3/31/2020



COVID-19 OPERATIONS

Provided two locations for deconcentration shelters and provided staffing for de-concentration shelters and shelters for isolation and quarantine to help slow the spread of COVID-19.



COVID-19 OPERATIONS

Provided navigation services, peer support, and other behavioral health supports for clients staying in COVID-19 shelters for isolation and quarantine.



NEW SYSTEM PARTNER

Welcome to Homefull, our partner operating a new rapid re-housing program for single adults and providing services and operations for permanent supportive housing programs.



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Overview

System and Program Indicator Reports are published quarterly and furnished to CSB trustees and the Continuum of Care. All reports are posted to www.csb.org. Results are also shared with CSB funders consistent with funding contracts and agreements.

The System and Program Indicator Report monitors the current CSB funded programs and some non-CSB funded programs that participate in our data system. The report evaluates each system and program based on a system or program goal, actual performance data, variances, and outcome achievements. Outcome achievement is defined as 90% or better of numerical goal or within 5 percentage points of a percentage goal, except where a lesser or greater value than this variance also indicates an achieved goal. Systems or programs which meet less than one-half of outcome goals are considered to be a "program of concern". The following key is used to express outcome achievement status for each indicator:

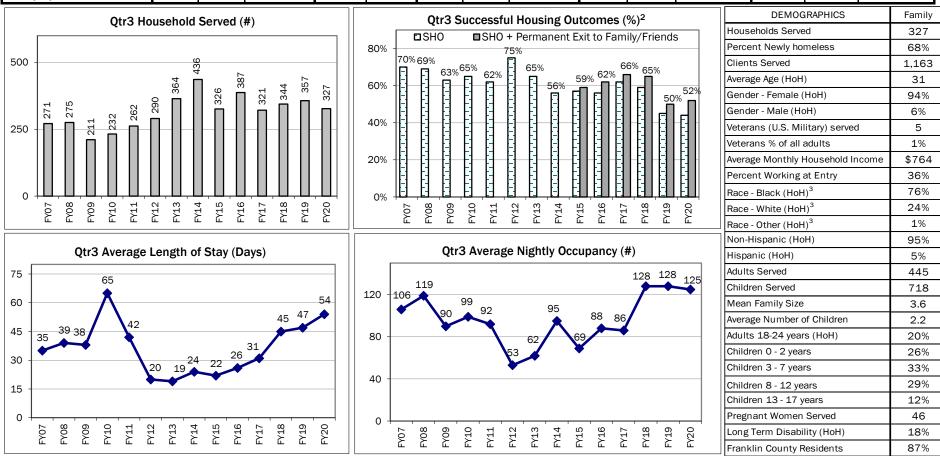
Outcome Achievement:	Key
Outcome achieved	$\sqrt{}$
Outcome not achieved	≠
Outcome goal not applicable	N/A

All data generated from the Columbus ServicePoint (CSP) and used in the report met CSB quality assurance standards, which require current and accurate data and a 95% completion rate for all required CSP data variables.

Data included in the report is analyzed per the Evaluation Definitions and Methodology document that can be found at www.csb.org under the Publications section.



FY20 EMERGENCY SHELTER	Ног	useholds	s Served	Nigl Occup	-	Avera	age Leng (Days	th of Stay s)	Successful Housing Outcomes ²							
1/1/2020 - 3/31/2020	Goal	Actual	Outcome Achievement	Capacity ¹	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement		
Family System	350	327	$\sqrt{}$	114	125	38	54	≠	165	111	≠	70%	52%	≠		



Eight percent less households needed shelter compared to the same period of last fiscal year. The success rate at exit from shelters increased 2 percentage points, but remained low, impacted by the high number of families served and the difficult housing environment, which also impacted the average length of shelter stay that increased to 54 days. The employment rate at entry decreased from the FY19 rate of 40% to 36% currently, coupled with a slight decrease in average income (FY19 \$768). An additional 9 families stayed in the Overnight shelter program only, waiting for a face-to-face shelter eligibility assessment. These families were subsequently either diverted from shelter or self-exited.

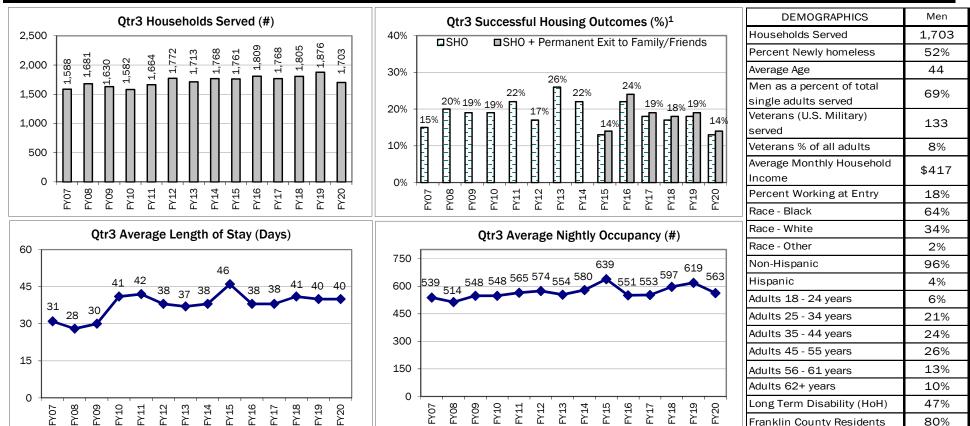
¹Overflow capacity is not included.

² Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

³ Due to rounding percentages do not add up to 100%.



FY20 EMERGENCY SHELTER	Но	useholds	Served	Nigh Occupa	•	Average Length of Stay (Days) Successful H						sing Outco	g Outcomes ¹					
1/1/2020 - 3/31/2020	Goal	Actual	Outcome Achievement	Capacity ²	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement				
Men's System	1,800	1,703	$\sqrt{}$	397	563	45	40	$\sqrt{}$	452 166 ≠ 33% 14% ≠									



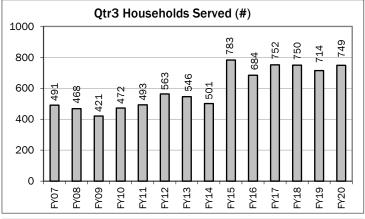
The number of single men sheltered decreased 9% when compared to the same reporting period of last fiscal year, on account of Volunteers of America closing their 40 bed men's shelter. The success rate decreased to 14%, reaching the lowest level on record. The average length of time homeless remained constant at 40 days. The long term disability rate jumped by 11 percentage points compared to the same reporting period of last fiscal year. The employment rate at entry decreased from the FY19 rate of 28% to 18% currently, coupled with a decrease in average income (FY19 \$562). The rapid re-housing program now only serves individuals with high needs and barriers, per HUD guidelines, which makes outcome achievement more difficult.

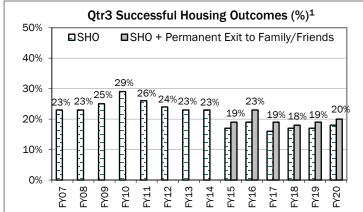
¹Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

² Overflow capacity is not included. Overflow beds opened 12/2/19 and remained open throughout the reporting period.

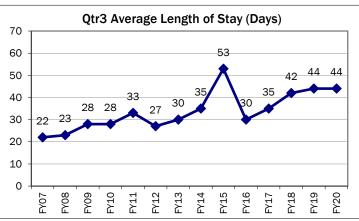


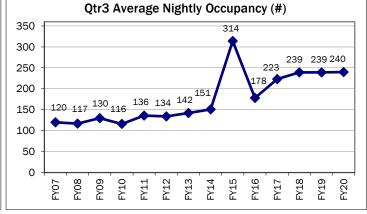
FY20 EMERGENCY SHELTER	Но	usehold	s Served	Nigh Occupa		Avera	age Leng (Day	gth of Stay s)	Successful Housing Outcomes ¹						
1/1/2020 - 3/31/2020	Goal	Actual	Outcome Achievement	Capacity ²	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	
Women's System	725	749	$\sqrt{}$	201	240	45	44		173	105	≠	33%	20%	≠	





DEMOGRAPHICS	Women
Households Served	749
Percent Newly homeless	57%
Average Age	40
Women as a percent of total single adults served	31%
Veterans (U.S. Military) served	12
Veterans % of all adults	2%
Average Monthly Household Income	\$541
Percent Working at Entry	23%
Race - Black ³	56%
Race - White ³	43%
Race - Other ³	2%
Non-Hispanic	98%
Hispanic	2%
Adults 18 - 24 years ³	12%
Adults 25 - 34 years ³	27%
Adults 35 - 44 years ³	22%
Adults 45 - 55 years ³	25%
Adults 56 - 61 years ³	10%
Adults 62+ years ³	5%
Pregnant Women Served	57
Long Term Disability (HoH)	20%
Franklin County Residents	82%





The number of single women sheltered increased 5% when compared to the same reporting period of last fiscal year. The success rate at exit is at 20%, a slight
increase from the FY19 rate. The employment rate at entry decreased compared to the FY19 annual rate of 29% to 23% currently, while average income decreased
from \$607 to \$541. The rapid re-housing program now only serves individuals with high needs and barriers, per HUD guidelines, which makes outcome achievement
more difficult.

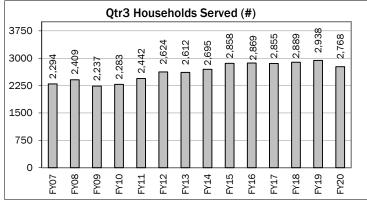
¹ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

² Overflow capacity is not included. Overflow beds opened 10/31/19 and remained open throughout the reporting period.

³ Due to rounding percentages do not add up to 100%.



FY20 EMERGENCY SHELTER		Households Served			htly pancy	Avera	age Lengt (Days	h of Stay	Successful Housing Outcomes ²					
1/1/2020 - 3/31/2020	Goal	Actual	Outcome Achievement	Capacity ³	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Emergency Shelter System ¹	2,850	2,768	V	712	927	42	43	V	778	381	≠	37%	20%	≠



60

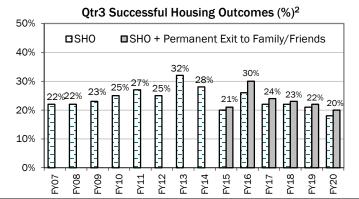
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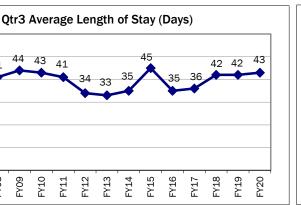
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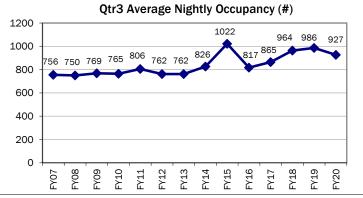
20

10

FY10 FY11 FY12 FY13







+	3170	2070	+
			I E
DI	EMOGRAF	PHICS	Family &
			Adults
Househ	olds Serve	d	2,768
Percent	Newly hon	neless	55%
Clients	Served		3,598
Adults S	Served		2,880
Children	Served		718
Average	Age (HoH)		42
Gender	- Male (Ho	H)	62%
Gender	- Female (I	НоН)	38%
Veteran:	s (U.S. Mili	itary)	148
served			140
Veteran	s % of all a	dults	5%
Average	Monthly H	lousehold	\$503
Income			Ψ303
Percent	Working a	at Entry	22%
Race - B	lack (HoH))	63%
Race - V	/hite (HoH)	35%
Race - C	ther (HoH))	2%
Non-His	panic (Hol	H)	96%
Hispani	c (HoH)		4%
Adults 1	.8-24 years	s (HoH)	9%
Pregnar	nt Women	Served	100
Long Te	rm Disabil	ity (HoH)	36%
Franklin	County R	esidents	82%

The system experienced a 6% decrease in the number of households sheltered when compared to the same period of last fiscal year. The nightly occupancy decreased as well, on account of Volunteers of America closing their 40 bed men's shelter. The number of veterans who needed shelter decreased by 54 (27%) and the number of pregnant women increased by 7 (8%) during the same timeframe. The successful housing outcomes percent slightly decreased compared to the same period of last fiscal year. The average length of time homeless increased slightly. The employment rate and average income decreased compared to the FY19 rate (\$610, 30%). 55% of sheltered households did not experience homelessness within the prior two years.

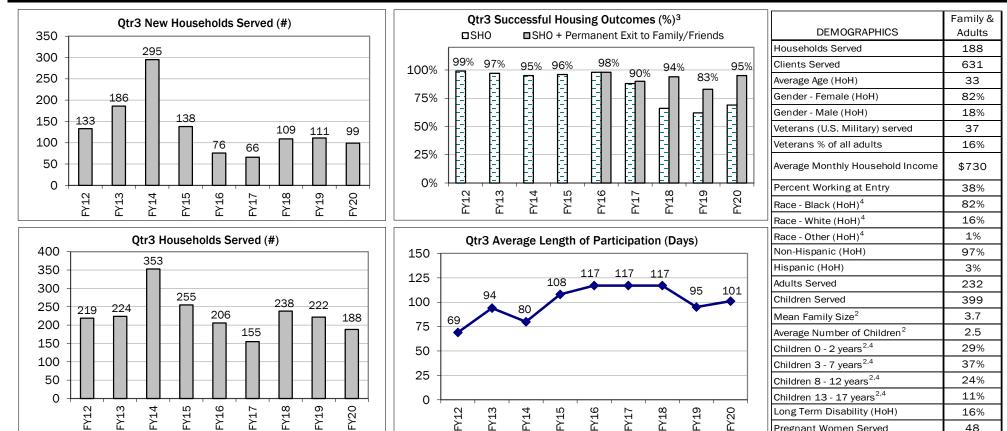
¹System includes single adult and family shelters. Excludes Huckleberry House Emergency Shelter and YMCA Family Overnight; total distinct households served including the youth shelter and overnight program is 2829.

² Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

³ Overflow capacity is not included. Overflow beds opened 10/31/19 for women and 12/2/19 for men and remained open throughout the reporting period.



FY20 Prevention	New F	louseho	olds Served	Но	useholds :		Average	Length of (Days)	Participation	Successful Housing Outcomes ³							
1/1/2020 - 3/31/2020	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement		
Prevention System ¹	56	99	V	130	188	$\sqrt{}$	150	101	V	77	89	$\sqrt{}$	85%	95%	V		



The number of households served decreased 15% when compared to the same reporting period of last fiscal year. The number of veterans served decreased 24% (12) compared to the same reporting period of last fiscal year. The success rate at program exit increased 12 percentage points. 69% of households are stable in their own housing and 26% decided to permanently move in with family/friends. Percent working at entry decreased compared to FY19 annual rate (51%) showing better targeting and prioritization of households at greater risk of homelessness.

Pregnant Women Served

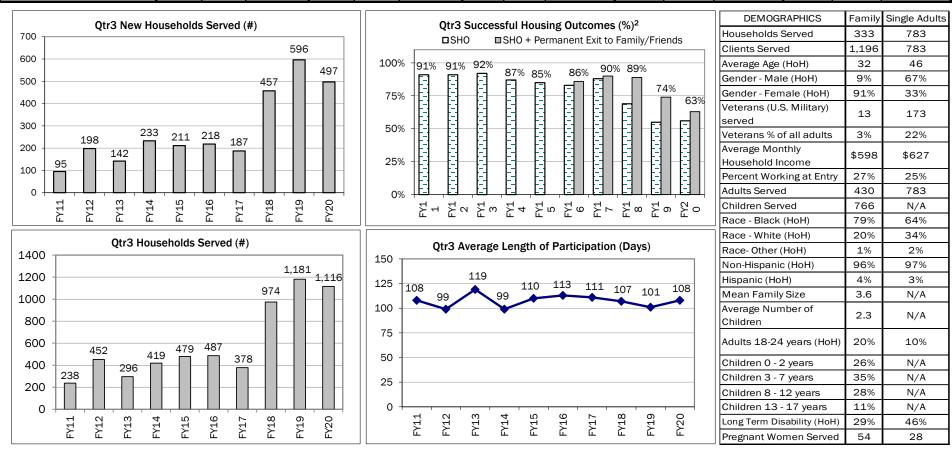
¹ System includes Gladden Community House prevention hub programs, Homeless Families Foundation prevention program for pregnant women, and VOAOI SSVF program for veterans.

³ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

⁴ Due to rounding percentages do not add up to 100%.



FY20 Rapid Re-housing	New H	lousehol	ds Served	Ног	useholds	Served		_	ength of on (Days)	Successful Housing Outcomes ²							
1/1/2020 - 3/31/2020	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement		
Rapid Re-housing System ¹	425	497	$\sqrt{}$	940	1,116	$\sqrt{}$	100	108	$\sqrt{}$	255	271	$\sqrt{}$	60%	63%	$\sqrt{}$		
Single Adults ³	-	373	-	-	783	-	-	101	-	-	171	-	-	56%	-		
Families ³	-	124	-	-	333	-	-	128	-	-	100	-	-	82%	-		



The number served decreased 6% when compared to the same reporting period of last fiscal year. The system employment rate of 25% and system average income of \$619 decreased from the FY19 rates of 29% and \$627, respectively. The rapid rehousing programs now only serve households with high needs and barriers, per HUD guidelines, which makes outcome achievement more difficult.

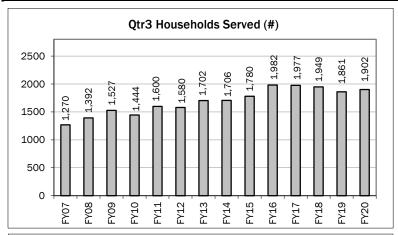
¹ System includes HFF Rapid Re-housing and YHDP Rapid Re-housing, VOAOI Rapid Re-housing, TSA Rapid Re-housing and J2H, YMCA Rapid Re-housing, Family Rapid Re-housing and DV Rapid Rehousing, LSS SSVF, and VOAOI SSVF

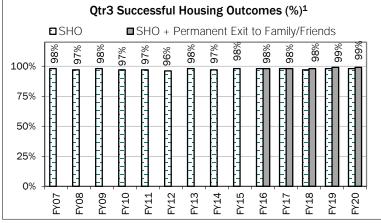
² Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

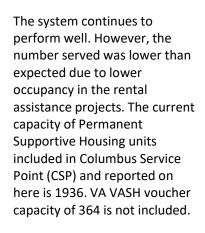
³ No outcome goals were set by subpopulation.

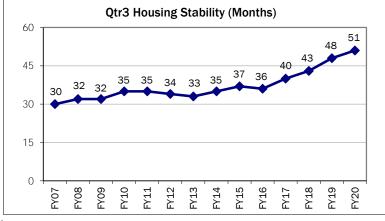


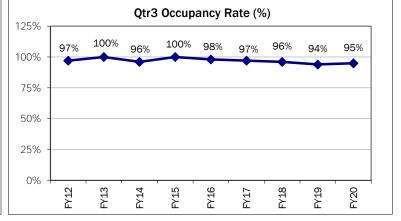
FY20 Permanent Supportive Housing (PSH)	Ног	useholds	s Served	Occupancy Rate			Housin	g Stabili	ty (Months)	Successful Housing Outcomes ¹						
1/1/2020 - 3/31/2020	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	
Total PSH System	2,033	1,902	√	95%	95%	√	24	51	√	1,830	1,864	√	90%	99%	√	







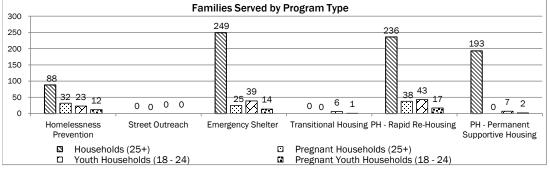


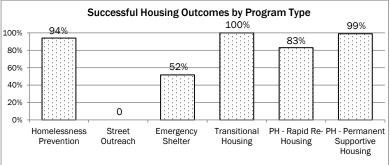


¹ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.



Special Populations Served: 1/1/2020 - 3/31/2020				Families Serv	ed by Program	Туре	
Families	Totals	Homelessness Prevention	Street Outreach	Emergency Shelter	Transitional Housing	PH - Rapid Re- Housing	PH - Permanent Supportive Housing
Youth Households (18 - 24)	89	23	0	39	6	43	7
Pregnant Youth Households (18 - 24)	34	12	0	14	1	17	2
Households (25+)	604	88	0	249	0	236	193
Pregnant Households (25+)	78	32	0	25	0	38	0
Total Households Served (#)	794	155	0	327	7	333	202
Total Households Entered	304	79	0	205	3	124	19
Total Households Exited	282	78	0	215	2	122	3
Successful Housing Outcomes (#) ¹	N/A	73	N/A	111	2	101	199
Successful Housing Outcomes (%) ¹	N/A	94%	N/A	52%	100%	83%	99%
Average Length of Shelter Stay (Days) ² Average Length of Participation (Days) ³ Housing Stability (Months) ⁴	N/A	100	N/A	54	6	127	42
(managed			DEI	MOGRAPHICS		ı	
	Race - Black (HoH) ⁵	85%	N/A	76%	100%	80%	72%
	Race - White (HoH) ⁵	14%	N/A	23%	0%	19%	27%
	Race - Other (HoH) ⁵	1%	N/A	1%	0%	1%	0%
	Gender - Female	95%	N/A	94%	100%	92%	79%
	Gender - Male	5%	N/A	6%	0%	8%	21%
	Gender - Other	0%	N/A	0%	0%	0%	0%
	Non-Hispanic (HoH)	97%	N/A	95%	100%	96%	96%
	Hispanic (HoH)	3%	N/A	5%	0%	4%	4%
	Long Term Disability		N/A	18%	71%	28%	90%
	Franklin County Residents	93%	N/A	87%	100%	84%	95%





¹ Successful outcomes measure for Street Outreach. No families were served by Street Outreach for the reporting period.

² Average Length of Shelter Stay (Days) measured for Emergency Shelter.

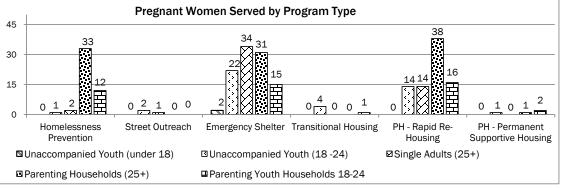
³ Average Length of Participation (Days) measured for Street Outreach, PH - Rapid Re-Housing and Homelessness Prevention.

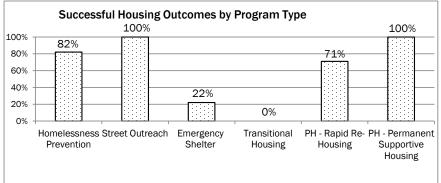
⁴ Housing Stability (Months) measured for PH - Permanent Supportive Housing and Transitional Housing.

⁵ Due to rounding, percentages may not add up to 100%



Special Populations Served: 1/1/2020 - 3/31/202	20		Pr	egnant Women	Served by Prog	ram Type	
Pregnant Women	Totals	Homelessness Prevention	Street Outreach	Emergency Shelter	Transitional Housing	PH - Rapid Re- Housing	PH - Permanent Supportive Housing
Unaccompanied Youth (under 18)	2	0	0	2	0	0	0
Unaccompanied Youth (18 -24)	33	1	2	22	4	14	1
Single Adults (25+)	40	2	1	34	0	14	0
Parenting Youth Households 18-24	35	12	0	15	1	16	2
Parenting Households (25+)	88	33	0	31	0	38	1
Total Households Served (#)	192	48	3	100	5	82	4
Total Households Exited	80	17 1 63		63	0	21	0
Successful Housing Outcomes (%) ¹	N/A	82%	100%	22%	N/A ¹	71%	100%
Average Length of Shelter Stay (Days) ² Average Length of Participation (Days) ³ Housing Stability (Months) ⁴	N/A	124	38	38	5	193	2
			DE	MOGRAPHICS			
	Race - Black (HoH)	85%	33%	73%	80%	83%	75%
	Race - White (HoH)	15%	67%	27%	20%	17%	25%
	Race - Other (HoH)	0%	0%	0%	0%	0%	0%
	Non-Hispanic (HoH)	100%	100%	98%	100%	99%	100%
	Hispanic (HoH)	0%	0%	2%	0%	1%	0%
	Long Term Disability	6%	100%	15%	60%	29%	75%
	Franklin County Residents	94%	67%	86%	100%	85%	75%





¹ Successful outcomes measure for Street Outreach. Transitional Housing didn't have any pregnant household exits during report period.

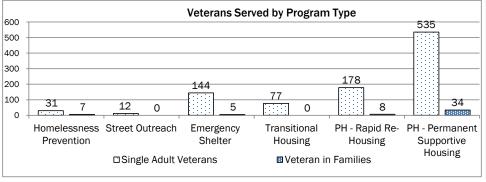
² Average Length of Shelter Stay (Days) measured for Emergency Shelter.

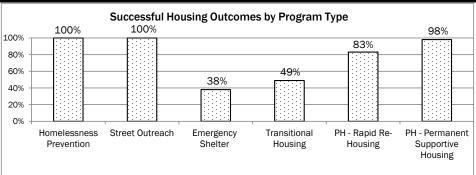
³ Average Length of Participation (Days) measured for Street Outreach, PH - Rapid Re-Housing and Homelessness Prevention.

⁴ Housing Stability (Months) measured for PH - Permanent Supportive Housing and Transitional Housing.



Special Populations Served: 1/1/2020 - 3/31/20	20			Veterans Sen	ved by Program	Туре					
Veterans (All Adults)	Totals	Homelessness Prevention	Street Outreach	Emergency Shelter	Transitional Housing	PH - Rapid Re- Housing	PH - Permanent Supportive Housing ⁵				
Unaccompanied Youth (18 -24)	1	1	0	0	0	0	0				
Single Adults (25+)	791	30	12	144	77	178	535				
Parenting Youth Households 18-24	2	1	0	0	0	1	0				
Parenting Households (25+)	47	6	0	5	0	7	34				
Total Households Served (#)	836	37	12	148	77	186	569				
Total Households Exited	156	18	3	101	51	76	27				
Successful Housing Outcomes (%) ¹	N/A	100%	100%	38%	49%	83%	98%				
Average Length of Shelter Stay (Days) ² Average Length of Participation (Days) ³ Housing Stability (Months) ⁴	N/A	101	102	45	2	124	51				
		DEMOGRAPHICS									
	Race - Black (HoH) ⁶	66%	58%	60%	49%	60%	57%				
	Race - White (HoH) ⁶	32%	33%	38%	47%	38%	40%				
	Race - Other (HoH) ⁶	3%	8%	3%	4%	2%	3%				
	Gender - Male ⁶	76%	100%	91%	100%	94%	91%				
	Gender - Female ⁶	24%	0%	9%	0%	5%	8%				
	Gender - Other ⁶	0%	0%	1%	0%	1%	1%				
	Non-Hispanic (HoH)	97%	100%	97%	99%	97%	98%				
	Hispanic (HoH)	3%	0%	3%	1%	3%	2%				
	Long Term Disability		100%	59%	61%	70%	79%				
	Franklin County Residents	91%	92%	79%	74%	74%	88%				





¹Successful outcomes measure for Street Outreach.

² Average Length of Shelter Stay (Days) measured for Emergency Shelter.

³ Average Length of Participation (Days) measured for Street Outreach, PH - Rapid Re-Housing and Homelessness Prevention.

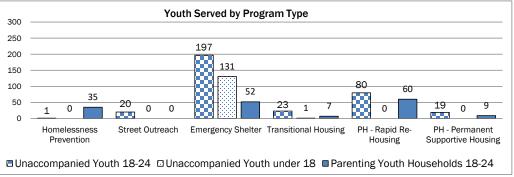
⁴ Housing Stability (Months) measured for PH - Permanent Supportive Housing and Transitional Housing.

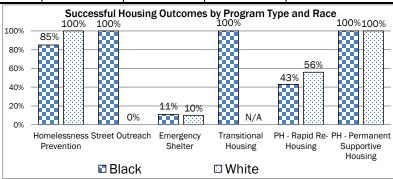
⁵ VASH vouches are included under the PH - Permanent Supportive Housing category.

⁶ Due to rounding, percentages may not add up to 100%



Special Populations Served: 1/1/2020 - 3/31/2020)	Transition Age Youth Served by Program Type												
Transition Age Youth ¹	Totals	Homelessness Prevention	Street Outreach	Emergency Shelter	Transitional Housing	PH - Rapid Re- Housing	PH - Permanent Supportive Housing							
Unaccompanied Youth under 18	132	0	0	131	1	0	0							
Unaccompanied Youth 18-24	276	1	20	197	23	80	19							
Parenting Youth Households Under 18	0	0	0	0	0	0	0							
Parenting Youth Households 18-24	122	35	0	52	7	60	9							
Total Pregnant Women Served	70	13	2	39	5	30	3							
Total Households Served	519	36	20	378	31	139	28							
Total Households Entered	283	22	7	219	9	67	11							
Total Households Exited	326	16	3	328	3	39	0							
Successful Housing Outcomes (%) ²	N/A	88%	67%	11%	100%	46%	100%							
Successful Housing Outcomes (#) ²	N/A	14	2	21	3	18	28							
Average Length of Shelter Stay (Days) ³ Average Length of Participation (Days) ⁴ Housing Stability (Months) ⁵	N/A	94	120	22	8	97	11							
		DEMOGRAPHICS												
	Race - Black (HoH)	78%	45%	75%	90%	83%	79%							
	Race - White (HoH)	19%	50%	23%	10%	16%	14%							
	Race - Other (HoH)	3%	5%	2%	0%	1%	7%							
	Gender - Female ⁶	100%	50%	55%	84%	71%	75%							
	Gender - Male ⁶	0%	50%	44%	16%	29%	25%							
	Gender - Other ⁶	0%	0%	0%	0%	0%	0%							
	Non-Hispanic (HoH)	97%	95%	92%	100%	94%	93%							
	Hispanic (HoH)	3%	5%	8%	0%	6%	7%							
	Long Term Disability		100%	41%	90%	29%	96%							
	Franklin County Residents	92%	75%	82%	100%	86%	89%							





¹ Includes unaccompanied and pregnant/parenting youth where all adult members are between 18 - 24 years of age and unaccompanied parenting/youth under 18.

² Successful outcomes measure for Street Outreach. Unaccompanied youth served by Huckleberry House were removed from Emergency Shelter successful housing outcomes.

³ Average Length of Shelter Stay (Days) measured for Emergency Shelter. Unaccompanied youth served by Huckleberry House were removed from Emergency Shelter ALOS calculation.

⁴ Average Length of Participation (Days) measured for Street Outreach, PH - Rapid Re-Housing and Homelessness Prevention.

⁵ Housing Stability (Months) measured for PH - Permanent Supportive Housing and Transitional Housing.

⁶ Due to rounding, percentages may not add up to 100%



Emergency Shelter and Rapid Re-housing Trends Appendix : 1/1/2020 - 3/31/2020

	F'	Y20 Qt	r3 Nev	vly Homeless ¹		
	FY18	FY19	FY20			
Emergency Shelter	55%	53%	55%	55%	53%	55%
Family System	70%	62%	68%	70%	62%	68%
Men's System	51%	49%	52%	51%	49%	52%
Women's System	55%	58%	57%	55%	58%	57%

	F'	Y20 Qt	r3 Rapid Re-Housing	
	FY19	FY20		
Average Monthly Income	\$584	\$619	\$584 \$619	
Long Term Disability	27%	41%	2 <u>7%</u> 41%	
Pregnant Women	70	82	70 82	

	FY20	Qtr3 P	regnar	nt Women Served
	FY18	FY19	FY20	
Emergency Shelter	109	88	95	109 88 95
Family System	45	38	46	45 38 46
Women's System	66	48	57	66 48 57

 $^{^{1}\,\}mathrm{Did}$ not access a homeless program in the past two years.

FY20 (Qtr3 A	verage	Mont	nly Household Income
	FY18	FY19	FY20	
Emergency Shelter	\$505	\$592	\$503	\$505 \$592 \$503
Family System	\$595	\$655	\$764	\$595 \$655 \$764
Men's System	\$504	\$592	\$417	\$504 \$592 \$417
Women's System	\$474	\$571	\$541	\$571 \$541 \$474
Women's System	\$474	\$5/1	\$541	\$474

	FY20	Qtr3	Long Term Disability
	FY19	FY20	
Emergency Shelter	29%	36%	29%
Family System	16%	18%	16%
Men's System	36%	47%	36%
Women's System	20%	20%	20% 20%



FY20 CRISIS RESPONSE FOR SINGLE ADULTS	Single Adult	Rapid Re-	Ra	pid Re-housing/RRI	H Program - Targe	t (Priority) Population	on	
1/1/2020 - 3/31/2020	Shelters ¹	Housing Program	Transition Age Youth (18-24)	Pregnant Women	Veterans	Severe Service Needs	Disabled	
Total Household Served (#)	1,449	444	10	8	2	289	134	
Successful Housing Outcomes (%) ²	24%	47%	0%	0%	N/A ³	46%	60%	
Average Length of Shelter Stay (Days)	51	25	16	25	46	26	24	
Median Length of Shelter Stay (Days)	35	21	12	21	46	22	22	
Average Engagement Time (Shelter Entry to RRH Entry) (Days)	N/A	16	15	17	30	17	14	
Average Length of Participation (RRH Entry to RRH Exit) (Days)	N/A	97	41	103	N/A ³	97	97	
Average Shelter Referral Time/Average RRH Referral to RRH Entry Time (Days)	5	13	2,000	Qtr3 I	rved (#)			
Average Number of Shelter Visits (#)	1.2	N/A	1,500					

40%

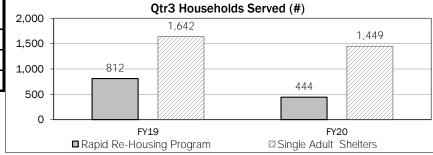
N/A

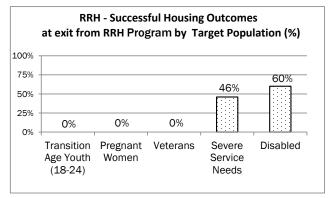
Diversion

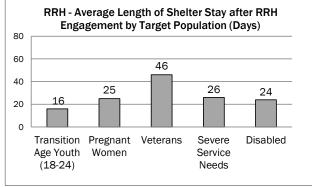
Recidivism (%)

Long Term Disability (%)

Diversion Rate at Homeless Hotline (%)

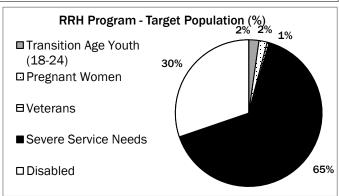






45%

N/A



The success rate at exit from the Rapid Re-housing program is at 47%, decreased from the FY19 annual rate of 55%. 346 (24%) of the individuals served in shelter during the reporting period were enrolled in the rapid re-housing program during the same timeframe. The Rapid Re-housing program was retooled effective 7/1/2017 with YMCA providing rapid re-housing case management services. The rapid re-housing program is only serving individuals with high needs and barriers.

¹System implemented 10/1/2014. Includes shelters where the Rapid Re-housing Program is operating. These shelters include LSS Faith Mission, Southeast Friends of the Homeless, YMCA Women's and Maryhaven Shelter2Housing. Program is not contracted to provide services for the overflow or VA programs.

² For the Rapid Re-housing Program measures success after exit from shelter and termination of follow up services. Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

³ No Veterans exited during the reporting period; measure could not be calculated.



HOMELESS HOTLINE		Househ Served	olds		ge Wai minute:		Successful Diversion/Outcomes						
1/1/2020 - 3/31/2020	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	
Netcare - Homeless Hotline (Single Adults)	2,700	2,798	√	5	1:48	\checkmark	675	573	≠	25%	18%	≠	
Netcare - Homeless Hotline (Families)	700	705	V	5	1:48	√	210	242	√	30%	31%	√	
Gladden Community House - Family Diversion	600	576	√	N/A	N/A	N/A	210	240	√	35%	51%	$\sqrt{}$	
Huckleberry House - TAY CARR Team ⁵	N/A	68	N/A	N/A	N/A	N/A	N/A	13	N/A	N/A	43%	N/A	

	New	Househ	olds	Total	House	holds													Usage	of CSI	3 DCA
OUTREACH		Served			Served		Successful Outcomes					Successful Housing Outcomes ⁴						(%) ²			
1/1/2020 - 3/31/2020	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Maryhaven - Capital Crossroad SID Outreach	25	11	≠	40	17	≠	19	11	≠	75%	85%	\checkmark	10	7	≠	55%	64%	√	N/A	0%	N/A
Maryhaven - Outreach	60	21	≠	160	67	≠	45	16	≠	75%	70%	√	25	12	≠	55%	75%	V	25%	27%	√
Southeast - PATH Outreach ³	35	52	√	65	99	√	17	5	≠	50%	100%	√	N/A	5	N/A	N/A	100%	N/A	N/A	N/A	N/A
Huckleberry House - Youth Outreach	N/A	0	N/A	N/A	0	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A	0	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Veterans Affairs - Outreach	N/A	3	N/A	N/A	7	N/A	N/A	3	N/A	N/A	100%	N/A	N/A	3	N/A	N/A	100%	N/A	N/A	N/A	N/A

EMERGENCY SHELTER - Families	(#) (#) Potnai (#) 190 145			N	lightly (Occupan	су		ge Leng ay (Day		Sı	uccessf	ul Hous	sing Out	comes	1
1/1/2020 - 3/31/2020) je	ā	Outcome Achievement	Capacity $^{\it T}$	Actual	Occupancy Percentage	Outcome Achievement	<i>Boal</i>	Actual	Outcome Achievement	(#)	Actual (#)	Outcome Achievement	(%)	Actual (%)	Outcome Achievement
YWCA - Family Center	190	145	≠	50	53	106%	1	38	54	≠	98	65	≠	70%	68%	√
YMCA - Van Buren Family Shelter	200	194	√	64	71	111%	V	38	50	≠	95	48	≠	70%	37%	≠

¹ Capacity does not include overflow.

 $^{^{2}}$ Households that exited successfully without accessing DCA are excluded from calculation.

³ The goal of PATH Outreach is to outreach to homeless individuals for the purpose of linking them to ongoing mental health and other treatment.

⁴ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

⁵ Successful Outcome measure for this project.



EMERGENCY SHELTER - Single Adult Programs ⁵	н	ousehol	ds Serve	ed	Ni	ghtly O	ccupan	су		ge Len ay (Day	_	Sı	uccessf	ul Hous	ing Out	comes ³	i , 4
1/1/2020 - 3/31/2020	Goal (#)	Actual (#)	Variance	Outcome Achievement	Capacity ¹	Actual	Occupancy Percentage	Outcome Achievement (95%)	Goal	Actual	Outcome Achievement	(#) Jeo <u>9</u>	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
MEN																	
LSS - Faith Mission - Men's on Grant ²	N/A	288	N/A	N/A	95	107	113%	N/A	45	51	N/A	N/A	45	N/A	33%	24%	N/A
LSS - Faith Mission on 8th ²	N/A	290	N/A	N/A	95	90	95%	N/A	45	42	N/A	N/A	30	N/A	33%	14%	N/A
Friends of the Homeless - Men's Shelter ⁵	535	400	(135)	≠	130	130	100%	√	45	41	√	124	58	≠	33%	18%	≠
YMCA - Men's Overflow ¹	950	1164	214	$\sqrt{}$	131	131	100%	\checkmark	45	11	$\sqrt{}$	N/A	1	N/A	N/A	0%	N/A
YMCA - 40 W Temporary Shelter ⁶	N/A	287	N/A	N/A	156	156	100%	\checkmark	N/A	6	N/A	N/A	0	N/A	N/A	0%	N/A
WOMEN																	
LSS - Faith Mission - Women's on Grant ²	N/A	125	N/A	N/A	38	42	111%	N/A	45	48	N/A	N/A	18	N/A	33%	20%	N/A
YMCA - Van Buren Women's Shelter ⁵	450	430	(20)	√	151	152	101%	√	45	52	≠	99	80	≠	33%	29%	\checkmark
YMCA - Women's Overflow ¹	400	535	135	√	36	36	100%	√	45	6	V	N/A	3	N/A	N/A	1%	N/A
INEBRIATE																	
Maryhaven - Engagement Center Safety	250	265	15	V	34	38	112%	$\sqrt{}$	20	14	V	65	55	≠	30%	24%	≠
Maryhaven - Engagement Center Shelter2Housing ⁵	45	36	(9)	≠	16	15	94%	≠	45	66	≠	10	14	√	33%	56%	√
YOUTH																	
Huckleberry House - Emergency Shelter	110	136	26	V	16	13	81%	$\sqrt{7}$	10	10	√	80	118	√	80%	92%	\checkmark
VA EMERGENCY HOUSING																	
VOAOI - VA Emergency Housing	40	40	0		15	14	93%	≠	45	48		13	14		50%	56%	$\sqrt{}$
LSS - VA Men & Women	50	53	3	V	24	22	92%	≠	45	53	≠	13	14	√	50%	44%	≠
AGENCY																	
Lutheran Social Services - Faith Mission ^{2,5}	800	672	(128)	≠	228	238	104%		45	49	V	189	93	≠	33%	20%	≠

¹ Shelter capacities do not include overflow. Women's seasonal overflow opened 10/31/2019. Men's seasonal overflow opened 12/2/2019. Overflow capacity is actual nightly number served.

² Lutheran Social Services is evaluated at the agency level rather than at the individual program level. Inclusive programs are Faith Mission Men's on Grant, Faith Mission on 8th, and Nancy's Place.

 $^{^{\}rm 3} {\rm Successful}$ outcomes measure for Maryhaven Engagement Center Safety.

⁴ Exit to family (permanent tenure) is a successful housing outcome for all starting 7/1/2015. Exit to friends (permanent tenure) is a successful housing outcome for all starting 7/1/2018.

⁵ Starting 7/1/2017 housing services are provided by the single adult Rapid Re-housing project. Some of the measures for emergency shelters are shared with the rapid re-housing program.

⁶ Social distancing shelter, opened 3/20/2020.

⁷ Program served all youth in need of shelter.



									Hous	ing Sta	bility						
PERMANENT SUPPORTIVE HOUSING		Но	usehol	ds Serv	ed	Proje	ct Occup	oancy	(1	Months)	S	uccess	ful Hou	sing Ou	itcomes	1
1/1/2020 - 3/31/2020	Capacity	Goal (#)	Actual (#)	Variance	Outcome Achievement	Actual (#)	Actual (%)	Attainment of Goal (95%)	Goal (# of months)	Actual (# of months)	Attainment of Goal	Goal (#)	Actual (#)	Outcome Achievement	(%) Jeog	Actual (%)	Outcome Achievement
Community Housing Network - Briggsdale	25	26	25	(1)		23	92%		24	56	\checkmark	23	24	V	90%	100%	$\sqrt{}$
Community Housing Network - Briggsdale 2	40	42	40	(2)	$\sqrt{}$	39	98%	V	15	15	\checkmark	38	38	V	90%	97%	√
Community Housing Network - Cassady	10	10	11	1	$\sqrt{}$	10	100%	√	24	33		9	11	√	90%	100%	$\sqrt{}$
Community Housing Network - Community ACT	42	44	37	(7)	≠	36	86%	≠	24	60		40	37	√	90%	100%	$\sqrt{}$
Community Housing Network - East 5th Avenue	38	40	38	(2)	$\sqrt{}$	36	95%	√	24	38		36	37	√	90%	97%	$\sqrt{}$
Community Housing Network - Inglewood Court	45	47	45	(2)	$\sqrt{}$	44	98%	√	24	52		42	43	√	90%	98%	$\sqrt{}$
Community Housing Network - Leasing Supportive Housing	25	26	24	(2)	$\sqrt{}$	23	92%	$\sqrt{}$	24	51	$\sqrt{}$	23	23	$\sqrt{}$	90%	100%	$\sqrt{}$
Community Housing Network - North 22nd Street	30	31	31	0	$\sqrt{}$	30	100%	$\sqrt{}$	24	47	\checkmark	28	30	$\sqrt{}$	90%	97%	$\sqrt{}$
Community Housing Network - Parsons	25	26	25	(1)	$\sqrt{}$	24	96%	V	24	36		23	25	V	90%	100%	V
Community Housing Network - RLPTI	80	84	78	(6)	$\sqrt{}$	74	93%	V	24	58		76	76	V	90%	99%	V
Community Housing Network - Safe Haven	13	16	13	(3)	≠	13	100%	V	24	75		14	13	V	90%	100%	$\sqrt{}$
Community Housing Network - Southpoint Place ²	46	48	48	0	$\sqrt{}$	48	104%	V	24	52		43	48	V	90%	100%	$\sqrt{}$
Community Housing Network - Terrace Place	47	49	45	(4)		45	96%	√	24	66		44	45	√	90%	100%	V
Maryhaven - Commons at Chantry	50	52	49	(3)	$\sqrt{}$	47	94%	V	24	60		47	49	V	90%	100%	V
National Church Residences - Commons at Buckingham	75	79	78	(1)	$\sqrt{}$	74	99%	V	24	60		71	74	V	90%	96%	$\sqrt{}$
National Church Residences - Commons at Grant	50	52	53	1	$\sqrt{}$	50	100%	V	24	90		47	51	V	90%	98%	$\sqrt{}$
National Church Residences - Commons at Livingston ²	60	63	68	5	$\sqrt{}$	66	110%	V	24	47		57	68	V	90%	100%	V
National Church Residences - Commons at Third ²	60	63	66	3	$\sqrt{}$	63	105%	$\sqrt{}$	24	48	$\sqrt{}$	57	64	V	90%	97%	$\sqrt{}$
National Church Residences - VOAOI Van Buren Village	60	63	59	(4)	$\sqrt{}$	58	97%	V	24	37		57	57	V	90%	97%	$\sqrt{}$
Veterans Affairs - VASH I-X	364	N/A	369	N/A	N/A	358	98%	V	N/A	49	N/A	N/A	355	N/A	N/A	97%	N/A
YMCA - 40 West Long Street	105	110	106	(4)	V	102	97%	V	24	52	$\sqrt{}$	99	104	V	90%	100%	$\sqrt{}$
YMCA - Franklin Station ²	75	79	78	(1)	√	76	101%	√	24	75	$\sqrt{}$	71	75	√	90%	97%	$\sqrt{}$
YMCA - Isaiah Project	160	168	159	(9)		145	91%	V	21	15	≠	151	157	V	90%	99%	$\sqrt{}$
YMCA - Scattered Sites HOME ²	50	52	62	10	V	61	122%	V	24	23	$\sqrt{}$	47	61	√	90%	100%	$\sqrt{}$
YWCA - WINGS	91	96	90	(6)		88	97%	√	24	43		86	88	√	90%	98%	$\sqrt{}$

¹ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

²Occupancy exceeds 100% due to project serving homeless individuals in non-homeless units or eligible roommates/couples or project is able to increase census due to funding availability.



PERMANENT SUPPORTIVE HOUSING/TRANSITIONAL HOUSI	NG	Ho	usehol	ds Serv	ed	Progra	m Occu Rate	pancy		sing Sta Months	-	S	uccess	ful Hou	sing Ou	ıtcomes	1
1/1/2020 - 3/31/2020	Capacity	Goal (#)	Actual (#)	Variance	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
PERMANENT SUPPORTIVE HOUSING					,			,			,			,			
Community Housing Network - Family Homes	10	11	10	(1)	√ ,	95%	100%	√ ,	24	35	√ ,	10	10	√ ,	90%	100%	√
Community Housing Network - Wilson	8	8	8	0	√	95%	100%	√,	24	98	√	7	8	√	90%	100%	√
VOAOI - Family Supportive Housing	38	40	38	(2)	V	95%	92%	$\sqrt{}$	24	41	√	36	38	√	90%	100%	$\sqrt{}$
PERMANENT SUPPORTIVE HOUSING RENTAL ASSISTANCE																	
Amethyst/Alvis - SRA/TRA	52	55	39	(16)	≠	100%	75%	≠	24	67	√	50	38	≠	90%	97%	√
Equitas Health - TRA	89	93	87	(6)	V	100%	97%	√	24	114	√	84	87	√	90%	100%	$\sqrt{}$
Community Housing Network - TAY Marsh Brook Place	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Community Housing Network - SRA ²	208	218	177	(41)	≠	100%	80%	≠	24	46	√	196	175	≠	90%	99%	\checkmark
Community Housing Network - TRA	171	180	165	(15)	√	100%	92%	≠	24	59	√	162	162	√	90%	99%	$\sqrt{}$
Community Housing Network - TRA 2	20	21	17	(4)	≠	95%	80%	≠	18	12	≠	19	16	≠	90%	94%	$\sqrt{}$
YMCA - 40 West Long Expansion SRA	38	40	38	(2)	$\sqrt{}$	100%	100%	$\sqrt{}$	24	43	√	36	37	√	90%	97%	$\sqrt{}$
Total Rental Assistance	578	607	523	(84)	≠	100%	87%	≠	24	61	$\sqrt{}$	547	515	$\sqrt{}$	90%	99%	\checkmark
TRANSITIONAL HOUSING																	
Huckleberry House - TLP	24	33	27	(6)	≠	98%	92%	≠	10	9	√	5	3	≠	77%	100%	$\sqrt{}$
Huckleberry House - TLP RHY	7	7	7	0		98%	100%	√	12	7	√	1	1	√	77%	100%	
Homeless Families Foundation - TAY Transition to Home ⁴	28	N/A	4	N/A	N/A	98%	4%	N/A	10	1	N/A	N/A	N/A	N/A	77%	N/A	N/A
VOAOI - Veterans ³	36	70	77	7		95%	86%	≠	4	2		23	25		77%	49%	≠

¹ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

 $^{^{2}}$ Community Housing Network - SRA and SRA 3 programs were combined starting 7/1/2019.

³ Project capacity decreased from 40 to 36 effective October 2019.

⁴ Project started operations during the reporting period. Outcomes not evaluated. No households exited during the reporting period.



	T M			T-4-1	11		A	I				-4L -6	1						11	f 00D		lead	e of CS	B DCA
	New	Housel			House			ge Len	_		ige Len	_			_		2	2	_	e of CSB		Usage		3 DCA
RAPID RE-HOUSING		Served			Served		Sh	elter S	tay	Pa	rticipat	ion	,	Succes	sful Ho	using Ou	itcomes		(A	verage \$	5)		(%)	
1/1/2020 - 3/31/2020	Goal (#)	Actual (#)	Outcome Achievement	(#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goa!	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	(%) Jeog	Actual (%)	Outcome Achievement	Goa <i>l</i>	Actual	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Homefull - Rapid Re-housing	30	16	≠	30	16	≠	35	24	√	90	N/A ⁵	N/A	N/A	N/A	N/A	60%	N/A ⁵	N/A	\$1,100	N/A ⁵	N/A	55%	N/A ⁵	N/A
Homeless Families Foundation - Rapid Re-housing ²	46	38	≠	92	102	√	28	39	≠	100	105	√	42	29	≠	90%	78%	≠	\$800	\$773	√	90%	70%	≠
Homeless Families Foundation - TAY Transition to Home	N/A	4	N/A	N/A	4	N/A	N/A	1	N/A	N/A	N/A ⁵	N/A	N/A	N/A	N/A	90%	N/A ⁵	N/A	N/A	N/A ⁵	N/A	N/A	N/A ⁵	N/A
Homeless Families Foundation - TAY RRH ²	N/A	40	N/A	N/A	90	N/A	N/A	25	N/A	N/A	95	N/A	N/A	8	N/A	90%	38%	N/A	N/A	\$300	N/A	N/A	7%	N/A
The Salvation Army - Rapid Re-housing ²	41	44	√	78	88	√	28	30	√	100	93	√	37	25	≠	90%	71%	≠	\$1,800	\$2,909	≠	90%	57%	≠
The Salvation Army - Job2Housing ²	16	9	≠	46	51	√	28	24	√	180	248	≠	14	15	√	90%	100%	√	N/A	\$5,323	N/A	N/A	100%	N/A
VOAOI Families - Rapid Re-housing ²	19	14	≠	43	36	≠	28	28	√	100	129	≠	17	14	≠	90%	93%	√	\$800	\$1,000	≠	90%	91%	√
YMCA - Rapid Rehousing ²	225	208	√	525	444	≠	35	25	√	90	97	√	150	93	≠	60%	47%	≠	\$1,200	\$914	V	50%	33%	≠
YMCA - Rapid Rehousing for Families	30	0	≠	30	11	≠	28	N/A ⁶	N/A	60	94	≠	9	7	≠	90%	100%	√	\$1,600	N/A ⁷	N/A	90%	N/A ⁷	N/A
YMCA - Rapid Rehousing DV ²	40	47	√	95	93	√	N/A	24	N/A	180	80	√	12	18	√	60%	58%	√	N/A	\$1,012	N/A	N/A	40%	N/A
CSB - Transition Program - Family	N/A	N/A	N/A	50	9	≠	N/A	N/A	N/A	N/A	N/A	N/A	49	9	≠	98%	100%	√	\$1,600	\$1,921	≠	98%	100%	√
CSB - Transition Program - Single	N/A	N/A	N/A	300	117	≠	N/A	N/A	N/A	N/A	N/A	N/A	294	117	≠	98%	100%	√	\$1,000	\$858	V	98%	100%	V

PREVENTION		Served (#) Odroome Achievement (#) Outcome Achievement			House Served		Average Length of Participation (Days)			Successful Housing Outcomes ³						_	of CSB (verage \$)		Usage o	CA (%) ¹	
1/1/2020 - 3/31/2020	Goal (#)	nal	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Gladden Community House - Family Homelessness Prevention	64	50	≠	119	86	≠	120	84	√	54	49	√	85%	98%	√	\$1,100	\$1,544	$\sqrt{4}$	60%	97%	√
Gladden Community House - FCCS Prevention	20	16	≠	25	30	√	120	75	√	17	16	√	85%	89%	√	\$1,000	\$1,979	$\sqrt{4}$	80%	78%	√
HFF Pregnant Women Homelessness Prevention	13	15	√	35	39	√	365	219	√	8	8	V	85%	80%	√	\$3,500	\$2,890	√	60%	80%	√

SSVF - Supportive Services for Veteran Families	Ne	w House Serve			House Served		Sh	ige Len ielter S (Days)²	tay	Pa	ge Len rticipat (Days)	ion		Succes	sful Ho	ousing Ou	utcomes	3	Usage	of SSVF	DCA
1/1/2020 - 3/31/2020	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	(%) eoal	Actual (%)	Outcome Achievement
LSS - SSVF Rapid Re-housing ²	27	25	√	57	46	≠	25	37	≠	100	92	V	22	16	≠	80%	84%	√	80%	50%	≠
VOAOI - SSVF Prevention	6	20	√	20	35	√	N/A	N/A	N/A	90	101	≠	5	17	√	90%	100%	√	80%	92%	√
VOAOI - SSVF Rapid Re-housing ²	51	58	√	101	141	√	25	34	≠	100	131	≠	41	47	√	80%	78%	V	80%	70%	≠

¹ Households that exited successfully without accessing DCA are excluded from calculation.

² Households were excluded from ALOS measure if they still resided in emergency shelter at the time of the report. For Job2Housing, ALOP including pregnant women is 292.

³ Starting 7/1/15, Successful Housing Outcomes include permanent exits to family. Starting 7/1/18, Successful Housing Outcomes include permanent exits to friends.

 $^{^{\}rm 4}$ Funding availability allows for the average DCA amount to exceed the goal.

⁵ Program did not have any household exits. Unable to calculate measure.

 $^{^{\}rm 6}$ Program did not have any new household entries. Unable to calculate measure.

⁷ Program too new to evaluate DCA usage.



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Development Services Agency









Member Agency







