# SYSTEM & PROGRAM INDICATOR REPORT

FY2015 7/1/14 - 6/30/15



#### Our Mission

To end homelessness, CSB innovates solutions, creates collaborations, and invests in quality programs.

We thank our Partner Agencies for their assistance in collecting data and ensuring data accuracy for our community reports.



# FEATURED PROGRAMS OF EXCELLENCE

FY2015: 7/1/14 - 6/30/15







CSB is pleased to recognize these providers of permanent supportive housing as part of the Rebuilding Lives program.

In permanent supportive housing, people experiencing longterm or repeated homelessness and disabilities are helped into an apartment with health care, employment and other supports. By developing permanent supportive housing, our community has made a major impact in addressing long-term homelessness, saving money for jails, hospitals and other systems, and ending the cycle of homelessness.

An impressive 92% of people served in supportive housing experience success and remain stable in housing. The occupancy rate for this network of supportive housing is excellent at 97%, demonstrating good utilization of resources for some of the most vulnerable members of our community.

Thanks to these providers for delivering high quality, effective housing and services that truly rebuild lives.

Community Shelter Board is pleased to recognize and feature programs of excellence that demonstrated compelling results during the past annual period of 7/1/14 - 6/30/15. We aim to acknowledge extraordinary leadership, collaborative practices and high quality operations and services among providers in their work to end homelessness. Our provider network includes partners delivering an array of services including homelessness prevention, programming, shelter, case management, street outreach and housing.

Community Shelter Board sets specific outcomes for each provider, and performance is measured and reported in the accompanying report. We monitor data constantly to track how effectively the system is working to move people to stable housing. We partner with providers both individually and as a system to continuously improve results.

Along the way, we relish the opportunity to take a moment to recognize the tireless efforts by these providers delivering critical services to those experiencing homelessness.

## TABLE OF CONTENTS

Overview	1
System Level Indicators	
Family Emergency Shelter	2
Men's Emergency Shelter	З
Women's Emergency Shelter	4
Emergency Shelter (Family, Men's & Women's)	5
Emergency Shelter and Transitional Housing	6
Crisis Response (Single Adult Shelters/Navigator)	7
Permanent Supportive Housing	8
Total Permanent Supportive Housing (Rebuilding Lives and Non Rebuilding Lives)	9
Direct Housing/Rapid Re-housing1	0
Prevention1	1
Program Level Indicators	
Single Adult Emergency Shelters1	2
Homeless Hotline, Outreach, Family Shelters, Family Diversion, Benefits Partnership1	З
Permanent Supportive Housing – Rebuilding Lives1	4
Permanent Supportive Housing – Non Rebuilding Lives/Transitional Housing1	5

Direct Housing/Rapid Re-housing, Prevention and SSVF......16

## Overview

System and Program Indicator Reports are published quarterly and furnished to CSB trustees, the Rebuilding Lives Funder Collaborative, and the Continuum of Care Steering Committee. All reports are posted to <u>www.csb.org</u>. Results are also shared with CSB funders consistent with funding contracts and agreements.

The System and Program Indicator Report monitors the current CSB funded shelter, services and permanent supportive housing programs and other Continuum of Care, non-CSB funded programs. The report evaluates each system and program based on a system or program goal, actual performance data, variances, and outcome achievements. Outcome achievement is defined as 90% or better of numerical goal or within 5 percentage points of a percentage goal. The following key is used to express outcome achievement status for each indicator:

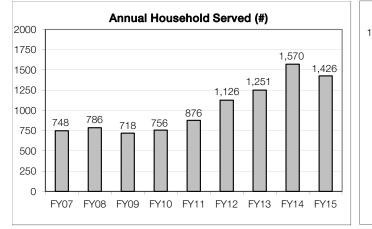
Outcome Achievement:	Key
Outcome achieved	$\checkmark$
Outcome not achieved	≠
Outcome goal not applicable	N/A

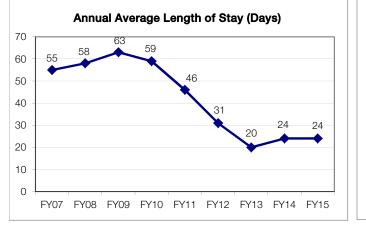
All data generated from the Columbus ServicePoint (CSP) and used in the report met CSB quality assurance standards, which require current and accurate data and a 95% completion rate for all required CSP data variables.

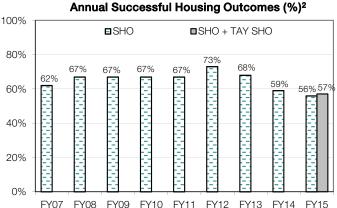
Data included in the report is analyzed per the Evaluation Definitions and Methodology document that can be found at <u>www.csb.org</u> under the Publications section.

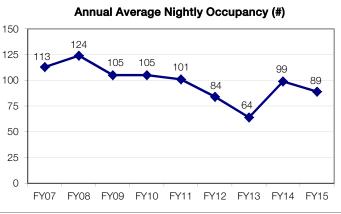


FY15 EMERGENCY SHELTER	Hou	iseholds	Served	Nigł Occup	-	Avera	ge Leng (Days	th of Stay s)		Suc	ccessful Hou	sing Ou	tcomes <sup>2</sup>	
7/1/2014-6/30/2015	Goal	Actual	Outcome Achievement	Capacity <sup>1</sup>	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Family System	660	1,426	$\checkmark$	50	89	20	24	≠	427	757	$\checkmark$	70%	57%	≠









DEMOGRAPHICS	Family
Households Served	-
	1,426
Percent Newly homeless	64%
Recidivism <sup>3</sup>	0%
Clients Served	4,897
Average Age (HoH)	30
Gender - Male (HoH)	6%
Gender - Female (HoH)	94%
Veterans (U.S. Military) all adults	1%
Average Monthly Household Income	\$716
Percent Working at Entry	38%
Race - White (HoH)	26%
Race - Black (HoH)	73%
Race- Other (HoH)	1%
Hispanic (HoH)	4%
Non-Hispanic (HoH)	96%
Adults Served	1,980
Children Served	2,917
Mean Family Size	3.4
Average Number of Children	2.0
Adults 18-24 years (HoH)	26%
Children 0 - 2 years	25%
Children 3 - 7 years	40%
Children 8 - 12 years	23%
Children 13 - 17 years	12%

# The Family Emergency Shelter System provided shelter to 9% less households compared to the last fiscal year. The decrease in the number needing shelter, compared to the last fiscal year, is encouraging. On average, 39 families were sheltered by the system, every night of the year, above the fixed capacity. The successful housing outcomes for the system is concerning.

<sup>1</sup>Overflow capacity is not included. Overflow is operated by YWCA and VOAGO at Van Buren (5/4/2015 start date).

<sup>2</sup>A Successful Housing Outcome (SHO) + Transitional Age Youth SHO (TAY SHO) was measured when including permanent exits to family for the heads of households aged 18-24. When considering permanent exits to family for all age groups, a rate of 58% was measured.

<sup>3</sup>Recidivism calculated for successful housing exits between reporting period of 7/1/14-3/31/15.

FY15 EMERGENCY SHELTER	Но	usehold	ls Served	Nigh Occup	•	Avera	age Len (Day	gth of Stay /s)		S	uccessful H	ousing O	utcomes	2	
7/1/2014-6/30/2015	Goal	Actual	Outcome Achievement	Capacity <sup>1</sup>	Actual	Goal	Actual	Outcome Achievement	Goal (#)		Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	
Men's System	3,800	3,546	$\checkmark$	450	516	35	56	≠	924	718	≠	28%	23%	$\checkmark$	
Annus		holde S	erved (#)			۸	nual Su	ccessful Ho	uning Ou	itaama	o (0/.)2		DEMOGRA	PHICS	Men
5,000		noius 3			50% -	An	nual Su		using Ot	ncome	S (%)-	Household	ds Served		3,546
4,500		0.050	° 4.005				∎SI	-10 I	SHO + T	AY SHO		Percent N	lewly homeles	SS	47%
4,000 3,462 3,646 3,452	3 425 3.	445	<sup>6</sup> 3,800 4,005	3,546	40% -							Recidivisn	n <sup>3</sup>		1%
3,500					30% -			29%		30% 2	8%	Average A	\ge		43
2,500					20% -	19%	22% 239	20/0	26%		23%23%	Men as a served	percent of to	tal single adults	66%
1,500				_					8			Veterans (	(U.S. Military)	all adults	13%
1,000					10% -	8	8 8	88	- 13	8		Average N	Monthly Hous	ehold Income	\$337
500					0% -		8 8		E			Percent W	Vorking at En	try	20%
-	FY10 F	Y11 FY1	2 FY13 FY14	FY15	070	FY07 F	Y08 FY0	9 FY10 FY1	1 FY12	FY13 F	Y14 FY15	Average [	Daily Waitlist N	Number	15
A			Otau (Dava)									Race - Wh	nite		37%
	erage Le	ngth of	Stay (Days)				Annua	I Average N	ightly O	ccupan	су (#)	Race - Bla	ack		60%
60	50			56	600					-	.99 516	Race- Oth	ner		3%
J2	53 53	47	50 49	Ă 🛛	500 -	441 4	46 452	2 456 465	479	483 4	99	Hispanic			4%
50 46 45	• •				400 -	+	+ +			•		Non-Hispa	anic		96%
40												Adults 18	-24 years <sup>4</sup>		8%
30					300 -							Adults 25	- 34 years <sup>4</sup>		22%
20					200 -							Adults 35	- 44 years <sup>4</sup>		22%
10					100 -							Adults 45	- 55 years <sup>4</sup>		31%
					0 -							Adults 56	- 61 years <sup>4</sup>		11%
		11 FY12	FY13 FY14	FY15	U H	FY07 F	Y08 FY0	)9 FY10 FY1	1 FY12	FY13 F	Y14 FY15	Adults 62	+ years <sup>4</sup>		5%

The system experienced a 11% decrease in the number of individuals sheltered when compared to the last fiscal year, due to decreased turnover of beds. On average 15 single men were not able to receive shelter daily, due to capacity limitations. The average length of stay significantly increased compared to the last fiscal year preventing turnover of beds. The successful housing outcomes rate decreased. As of 10/1/2014 housing services for all "tier 2" emergency shelters are provided by Access Ohio Navigator Program, part of a new system implementation. Performance was expected to lag with the system change, consistent with major change processes.

<sup>1</sup>Seasonal Overflow capacity is not included.

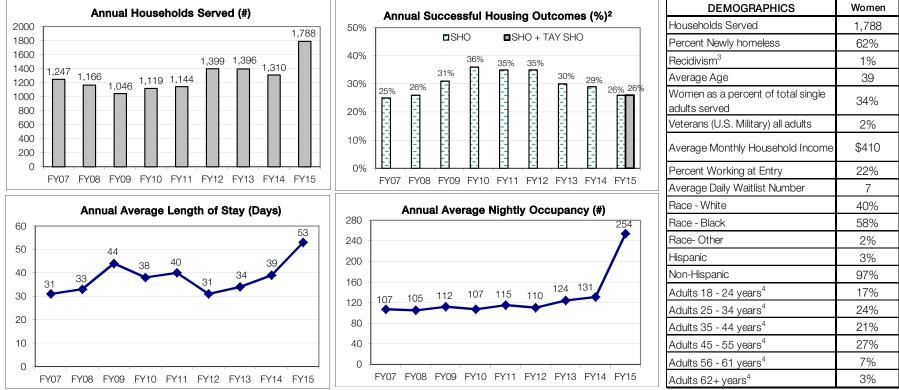
<sup>2</sup>A Successful Housing Outcome (SHO) + Transitional Age Youth SHO (TAY SHO) was measured when including permanent exits to family for the single adults aged 18-24. When considering permanent exits to family for all age groups, a rate of 24% was measured.

<sup>3</sup>Recidivism calculated for successful housing exits between reporting period of 7/1/14-3/31/15.

<sup>4</sup>Due to rounding percentage does not add up to 100%.



FY15 EMERGENCY SHELTER	Ηοι	ısehold	s Served	Nigh Occupa	,	Avera	ige Len (Day	gth of Stay /s)		Si	uccessful He	ousing O	utcomes <sup>2</sup>	
7/1/2014-6/30/2015	Goal	Actual	Outcome Achievement	Capacity <sup>1</sup>	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Women's System	1,400	1,788		254	254	35	53	≠	356	410	$\checkmark$	28%	26%	$\checkmark$



The system experienced an increase in the number of women sheltered by 36%, compared to the last fiscal year. New shelter capacity for women opened August 18, 2014, adding 20 beds for the new "First time homeless" shelter and a minimum of 142 flexible capacity beds. Some of the beds dedicated to single women were allocated to families due to high need for family shelter. On average 7 women were on waitlist when capacity restrictions were in place. The increase in average length of stay is concerning. A significant increase in households' income at entry and employment, compared to prior reporting periods, is noted (13% employed in the same reporting period of last fiscal year). The percent of newly homeless is at its highest historically. As of 10/1/2014 housing services for all "tier 2" emergency shelters are provided by Access Ohio Navigator Program, part of a new system implementation. Performance was expected to lag with the system change, consistent with major change processes.

<sup>1</sup>First time homeless and Tier 2 shelters included. Seasonal overflow capacity is not included. Flexible capacity is included.

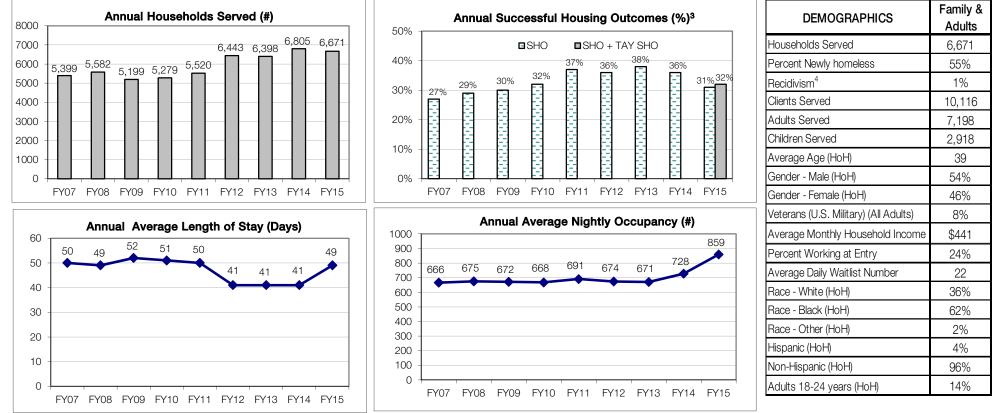
<sup>2</sup>A Successful Housing Outcome (SHO) + Transitional Age Youth SHO (TAY SHO) was measured when including permanent exits to family for the single adults aged 18-24. When considering permanent exits to family for all age groups, a rate of 29% was measured.

<sup>3</sup>Recidivism calculated for successful housing exits between reporting period of 7/1/14-3/31/15.

<sup>4</sup>Due to rounding percentage does not add up to 100%.



FY15 EMERGENCY SHELTER	Ηοι	ısehold:	s Served	Nig Occu	htly pancy	Avera	ge Len (Day	gth of Stay /s)		Suco	cessful Hous	sing Out	comes <sup>3</sup>	
7/1/2014-6/30/2015	Goal	Actual	Outcome Achievement	Capacity <sup>2</sup>	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Emergency Shelter System <sup>1</sup>	5,860	6,671	$\checkmark$	754	859	30	49	≠	1,707	1,869	$\checkmark$	35%	32%	$\checkmark$



The decrease in households sheltered compared to the last fiscal year is 2%, due to the decrease in the men's system numbers. New shelter capacity for women opened August 18, 2014, adding 20 new beds for the new "First time homeless" shelter and a minimum of 142 flexible capacity beds. On average 22 single men and women were not able to receive shelter daily when capacity restrictions were in place. The successful housing outcomes rate decreased, due to lower success rates for all systems. The average length of stay increased, impacted by the single adult systems' performance. Single adult shelters experienced a major system change. Performance was expected to lag with this change, consistent with major change processes.

<sup>1</sup>System includes single adult and family shelters.

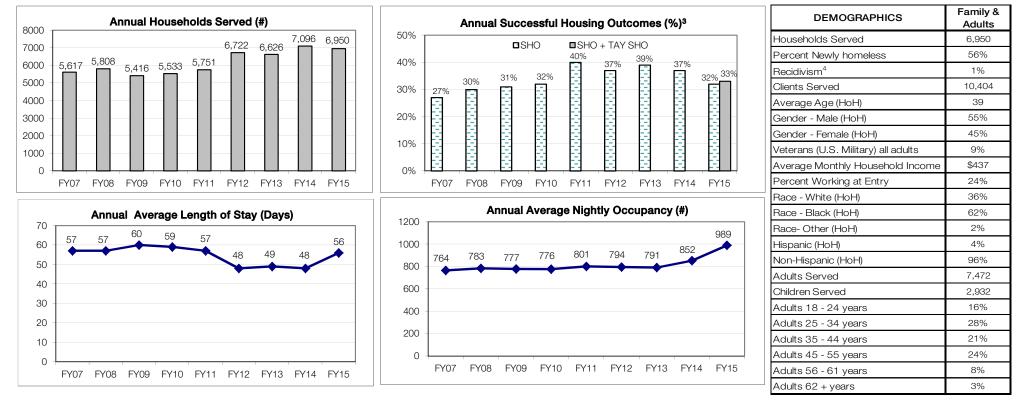
<sup>2</sup>Seasonal overflow capacity is not included.

<sup>3</sup>A Successful Housing Outcome (SHO) + Transitional Age Youth SHO (TAY SHO) was measured when including permanent exits to family for the heads of the household aged 18-24. When considering permanent exits to family for all age groups, a rate of 33% was measured.

<sup>4</sup>Recidivism calculated for successful housing exits between reporting period of 7/1/14-3/31/15.



FY15 EMERGENCY SHELTER/TRANSITIONAL HOUSING	Ηοι	ısehold:	s Served	Nig Occuj	-	Avera	ge Len (Day	gth of Stay /s)		Suce	cessful Hous	sing Out	comes <sup>3</sup>	
7/1/2014-6/30/2015	Goal	Actual	Outcome Achievement	Capacity <sup>2</sup>	Actual	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Emergency Shelter and Transitional Housing System <sup>1</sup>	6,146	6,950	$\checkmark$	874	989	30	56	≠	1,881	1,998	$\checkmark$	35%	33%	$\checkmark$



The decrease in households served compared to the same reporting period of last fiscal year is 2%, due to the decrease in the men's system numbers. New shelter capacity for women opened August 18, 2014, adding 20 new beds for the new "First time homeless" shelter and a minimum of 142 flexible capacity beds. The successful housing outcomes rate decreased, due to lower success rates for all systems. The average length of stay significantly increased, impacted by the single adult systems' performance. Single adult shelters experienced a major system change. Performance was expected to lag with this change, consistent with major change processes.

<sup>1</sup>System includes single adult and family shelters and transitional housing programs.

<sup>2</sup> Seasonal overflow capacity is not included.

<sup>3</sup> A Successful Housing Outcome (SHO) + Transitional Age Youth SHO (TAY SHO) was measured when including permanent exits to family for the heads of the household aged 18-24. When considering permanent exits to family for all age groups, a rate of 34% was measured.

<sup>4</sup> Recidivism calculated for successful housing exits between reporting period of 7/1/14-3/31/15.

10/1/2014-6/30/2015 (year 1)

Total Household Served (#)

Newly Homeless (%)

Recidivism (%)

Successful Housing Outcomes (%)<sup>2</sup> Average Number of Shelter Visits (#)

Average Engagement Time (Days)<sup>3</sup>

Average Length of Shelter Stay (Days)

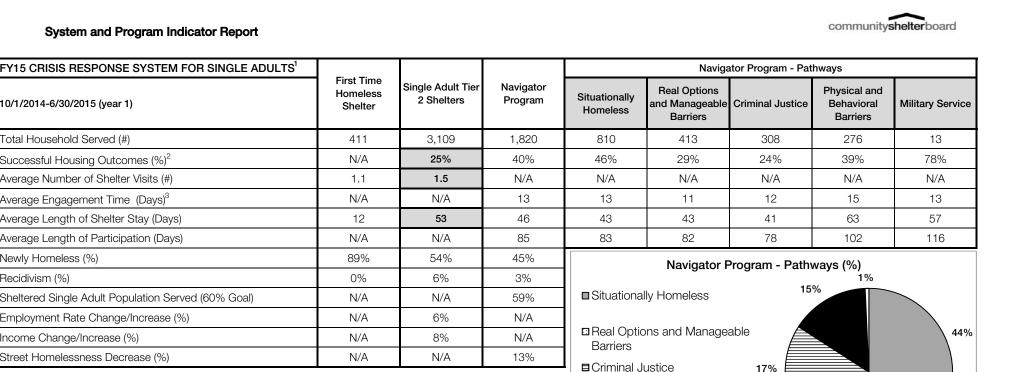
Average Length of Participation (Days)

Employment Rate Change/Increase (%)

ncome Change/Increase (%)

Street Homelessness Decrease (%)

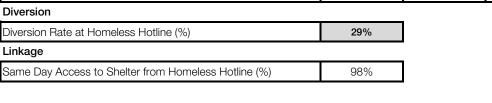
Sheltered Single Adult Population Served (60% Goal)



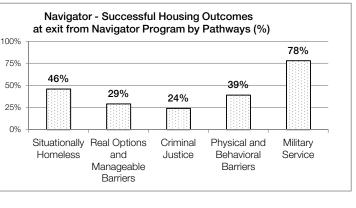
Physical and Behavioral

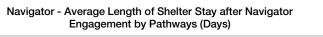
Barriers

Military Service

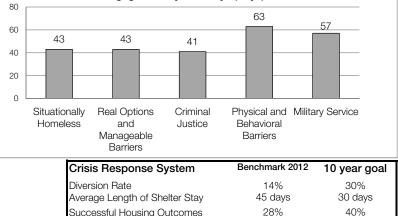


<sup>1</sup>New system implemented 10/1/2014. Includes shelters where the Navigator Program is operating . These shelters are called "Tier 2" shelters and include LSS Faith Mission shelters, Southeast Friends of the Homeless and VOAGO Men's shelter, YMCA Women's shelter and Maryhaven Shelter2Housing shelter. Navigators are not contracted to provide services for the first time homeless shelter, overflow and VA programs.





23%



Number of Returns to Shelter

<sup>2</sup> For the Navigator Program measures success after exit from shelter and termination of follow up services.

<sup>3</sup>27 clients were excluded due to not having emergency shelter service overlap.

1.5

3.4



FY15 Permanent Supportive Housing (PSH) - Rebuilding Lives Units		isehold	s Served	Oc	cupan	cy Rate	Housir	ng Stabil	lity (Months)		Suco	cessful Hou	sing O	utcome	s
7/1/2014-6/30/2015	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
PSH System	1,406	1,387	$\checkmark$	95%	97%	$\checkmark$	24	37	$\checkmark$	1,265	1,257	$\checkmark$	90%	92%	



The PSH System continues to perform well. The inventory as of 6/30/15 is 1,172 units of Rebuilding Lives Permanent Supportive Housing. At 97%, the occupancy rate is showing good utilization of resources. Households exited to homelessness at a much lower rate than the previous fiscal year (19%).

<sup>1</sup>Exit to homelessness is calculated for exits between reporting period of 7/1/14 - 3/31/15.

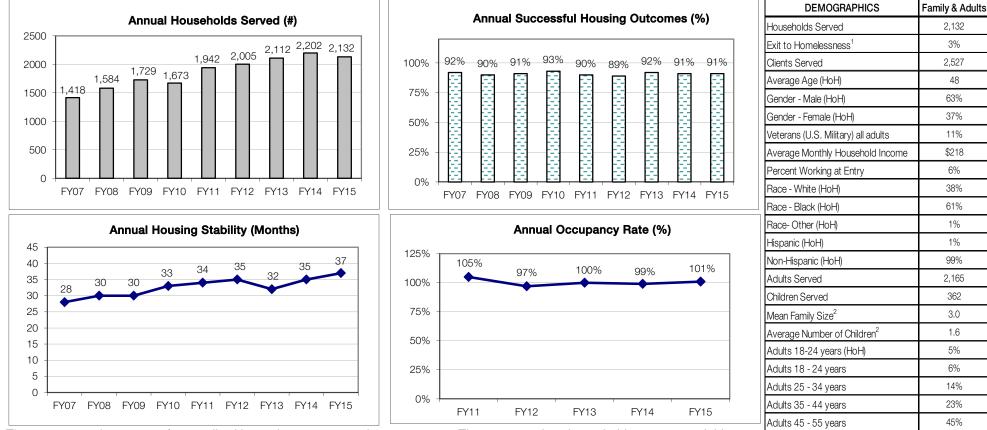
<sup>2</sup>Data refers to families served.

Adults 62+ years

8%



FY15 Permanent Supportive Housing (PSH) - Rebuilding Lives (RL) and Non RL units		usehold	s Served	0	ccupan	cy Rate	H	-	Stability nths)		Suc	cessful Hou	sing Out	comes	
7/1/2014-6/30/2015	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Total PSH System	2,059	2,132	$\checkmark$	95%	101%	$\checkmark$	24	37	$\checkmark$	1,750	1,918	$\checkmark$	85%	91%	$\checkmark$



The system continues to perform well, with good occupancy and success rates. Three percent less households were served this reporting period compared to the same reporting period of last fiscal year. The current capacity of Permanent Supportive Housing units included in Columbus Service Point (CSP) and reported on here is 1,716. VA VASH voucher capacity of 289 is not included in CSP.

<sup>1</sup>Exit to homelessness is calculated for exits between reporting period of 7/1/14 - 3/31/15.

<sup>2</sup>Data refers to families served.

Adults 56 - 61 years

Adults 62+ years

11%

1%

FY15 Direct Housing/Rapid Re- housing	New H	ouseho	olds Served	Ηοι	ısehold:	s Served		-	ength of on (Days)		Suc	cessful Hou	sing O	utcome	95
7/1/2014-6/30/2015	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Direct Housing Rapid Re housing System <sup>1</sup>	764	834	$\checkmark$	916	1,087	$\checkmark$	110	113	$\checkmark$	653	705	$\checkmark$	90%	84%	≠



FY15

DEMOGRAPHICS	Family & Adults
Households Served	1,087
Clients Served	2,768
Recidivism <sup>3</sup>	3%
Average Age (HoH)	39
Gender - Male (HoH)	42%
Gender - Female (HoH)	58%
Veterans (U.S. Military) all adults	32%
Average Monthly Household Income	\$548
Percent Working at Entry	25%
Adults Served	1,368
Children Served	1,400
Race - White (HoH)	30%
Race - Black (HoH)	68%
Race- Other (HoH)	2%
Hispanic (HoH)	4%
Non-Hispanic (HoH)	96%
Mean Family Size <sup>2</sup>	3.4
Average Number of Children <sup>2</sup>	2.0
Children 0 - 2 years <sup>2</sup>	26%
Children 3 - 7 years <sup>2</sup>	39%
Children 8 - 12 years <sup>2</sup>	24%
Children 13 - 17 years <sup>2</sup>	11%

84%

FY15

113

FY15

#### The performance of the system can be improved by increasing the success rate at exit. Several programs had lower success rates than the targeted goal. The percent of veterans served is high due to the SSVF programs added in October 2013.

FY12

FY13

FY14

FY11

<sup>1</sup>System includes HFF Direct Housing, VOAGO TIP, TSA Direct Housing, TSA J2H, LSS SSVF, VOAGO SSVF programs. Excludes CSB Transition and Access Ohio Navigator Program.

0

<sup>2</sup>Data refers to families served

FY11

FY12

200

0

<sup>3</sup>Recidivism calculated for successful housing exits between reporting period of 7/1/14-3/31/15.

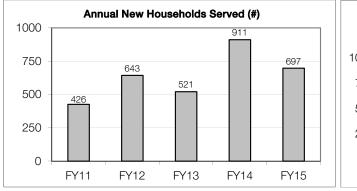
FY14

FY13

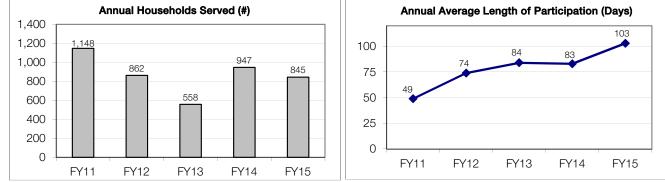
$\sim$
community shelter board

Family &

FY15 Prevention	New H	louseho	olds Served	Но	useholds	Served		erage Lei icipation	-		S	uccessful Ho	ousing O	utcomes	
7/1/2014-6/30/2015	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Prevention System <sup>1</sup>	708	697	$\checkmark$	765	845	$\checkmark$	90	103	≠	655	696	$\checkmark$	93%	92%	$\checkmark$



#### Annual Successful Housing Outcomes (%) 98% 99% 96% 100% 95% 92% 75% 50% 25% 0% FY11 FY13 FY14 FY15 FY12



The number served decreased for the reporting period compared to last year's numbers due to the closing of Gladden Community House's Prevention project as of 1/31/2015. The system is performing well. The percent of veterans served is high due to the SSVF programs added in October 2013.

<sup>1</sup>System includes CIS Stable Families, Gladden Community House Stable Families, LSS SSVF, VOAGO SSVF, and YWCA Bridge to Affordable Housing. <sup>2</sup>Data refers to the families served.

<sup>3</sup>Calculated for successful housing exits between reporting period of 7/1/2013 - 6/30/2014 entering the homeless system within 365 days after exit.

<sup>4</sup>Excludes GCH Prevention. Average length of participation including GCH Prevention is 59 days.

DEMOGRAPHICS	Adults
Households Served	845
Clients Served	2,310
Recidivism <sup>3</sup>	3%
Average Age (HoH)	41
Gender - Male (HoH)	30%
Gender - Female (HoH)	70%
Veterans (U.S. Military) all adults	18%
Average Monthly Household Income	\$892
Percent Working at Entry	42%
Race - White (HoH)	42%
Race - Black (HoH)	57%
Race - Other (HoH)	1%
Hispanic (HoH)	3%
Non-Hispanic (HoH)	97%
Adults Served	1,136
Children Served	1,174
Mean Family Size <sup>2</sup>	3.6
Average Number of Children <sup>2</sup>	2.1
Children 0 - 2 years <sup>2</sup>	17%
Children 3 - 7 years <sup>2</sup>	33%
Children 8 - 12 years <sup>2</sup>	29%
Children 13 - 17 years <sup>2</sup>	21%

EMERGENCY SHELTER - Single Adult Programs <sup>11</sup>	н	lousehol	ds Serve	d	Night	y Occu	pancy		ige Len ay (Day	0		s	uccess	ful Hou	sing Oı	itcomes	8 <sup>8</sup>	-		verag gagen Time	nent	Movement	Recidivism <sup>13</sup>
7/1/2014-6/30/2015	Goal (#)	Actual (#)	Variance	Outcome Achievement	Capacity 1	Actual	Outcome Achievement (95%)	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#) + TAY SHO (#)	Outcome Achievement	Goal (%)	Actual (%)	Actual + TAY SHO (%) <sup>\$</sup>	Outcome Achievement	Actual + All Exits to Family Permanent (%) <sup>10</sup>	Goal (Days)	Actual (Days)	Outcome Achievement	Actual (%) Goal 15%	Actual (%) Goal 5% (10% for MHEC Safety)
MEN																							
LSS - Faith Mission on 6th <sup>2</sup>	N/A	1,296	N/A	N/A	110	119	N/A	35	35	N/A	N/A	156	N/A	28%	13%	13%	N/A	13%	7	11		27%	7%
LSS - Faith Mission on 8th <sup>2</sup>	N/A	747	N/A	N/A	95	94	N/A	35	49	N/A	N/A	143	N/A	28%	22%	22%	N/A	22%	7	14		17%	6%
LSS - Overflow <sup>12</sup>	N/A	287	N/A	N/A	46	50	N/A	N/A	22	N/A	N/A	15	N/A	N/A	5%	5%	N/A	5%	N/A	12	N/A	N/A	N/A
Friends of the Homeless - Men's Shelter	1,416	1,123	(293)	≠	130	131	$\checkmark$	35	45	≠	360	212	≠	28%	21%	21%	≠	23%	7	12	≠	22%	6%
VOAGO - Men's Shelter	520	436	(84)	≠	40	44	$\checkmark$	35	39	$\checkmark$	134	98	≠	28%	25%	25%	$\checkmark$	28%	7	8	$\checkmark$	22%	9%
YMCA - Men's Overflow <sup>3</sup>	600	985	385	$\checkmark$	84	86	$\checkmark$	35	12	$\checkmark$	N/A	5	N/A	N/A	1%	1%	N/A	1%	7	8	N/A	N/A	N/A
WOMEN																							
LSS - Faith Mission - Nancy's Place <sup>2</sup>	N/A	445	N/A	N/A	42	45	N/A	35	39	N/A	N/A	100	N/A	28%	25%	25%	N/A	25%	7	15	N/A	18%	6%
YMCA - Van Buren Women's Shelter <sup>4</sup>	512	686	174	$\checkmark$	81	81	$\checkmark$	35	45	≠	130	145	$\checkmark$	28%	27%	27%	$\checkmark$	30%	7	12	≠	13%	6%
YMCA - First Time Homeless Shelter <sup>6</sup>	N/A	482	N/A	N/A	20	18	N/A	7	12	≠	N/A	234	N/A	60%	50%	51%	N/A	53%	7	10	N/A	N/A	0%
YMCA - Van Buren Women's Overnight Shelter <sup>7</sup>	180	876	696	$\checkmark$	117	117	$\checkmark$	35	42	N/A	N/A	126	N/A	N/A	14%	14%	N/A	16%	7	5	N/A	N/A	2%
INEBRIATE																							
Maryhaven - Engagement Center Safety <sup>5</sup>	1,200	775	(425)	≠	25	42	$\checkmark$	12	20	≠	588	173	≠	50%	23%	23%	≠	23%	N/A	3	N/A	N/A	0%
Maryhaven - Engagement Center Shelter2Housing <sup>5</sup>	588	149	(439)	≠	25	19	≠	35	45	≠	158	100	≠	28%	73%	73%	$\checkmark$	74%	7	19	≠	7%	10%
VA EMERGENCY HOUSING																	-	L					
VOAGO - VA Emergency Housing	52	100	48	,/	13	13	J	90	57	,/	15	53	,/	28%	62%	62%		63%	N/A	N/A	N/A	7%	0%
LSS - VA Men & Women	68	134	66	J	24	17	v ≠	90	50	J	34	52	J	50%	47%	47%	1	50%	N/A	N/A		9%	0%
AGENCY										•			•										
Lutheran Social Services - Faith Mission <sup>2</sup>	2,691	2,310	(381)	≠	247	257	$\checkmark$	35	43	≠	684	390	≠	28%	19%	19%	≠	19%	7	13	≠	23%	6%

<sup>1</sup> Capacity does not include overflow, with the exception of dedicated overflow programs.

<sup>2</sup> Lutheran Social Services is evaluated at the agency level rather than at the individual program level. Inclusive programs are Faith Mission on 6th, Faith Mission on 8th and Nancy's Place.

<sup>3</sup> Program opened 11/17/14. Closed 3/31/15.

<sup>4</sup> Program replaced Friends of the Homeless - Rebecca's Place as of 7/30/14. Capacity not fixed.

<sup>5</sup> Program split into two programs on 7/1/14. Shelter2Housing shelters clients who have committed to pursuing housing.

<sup>6</sup>YMCA First Time Homeless Shelter is evaluated as Men's and Women's shelters combined. Only Women's shelter opened on 8/18/14.

<sup>7</sup> Program opened on 8/18/14 as YMCA Van Buren Women's Flex (Overflow) with flexible capacity. Program name changed to Overnight Shelter in April and closed on 5/20/2015.

<sup>8</sup> Successful outcomes measure for YMCA First Time Homeless Shelter and Maryhaven Engagement Center Safety.

<sup>9</sup> Exit to family (permanent tenure) is included as successful exit for the TAY population.

<sup>10</sup> Exit to family (permanent tenure) for all age groups is shown and is piloted.

<sup>11</sup> As of 10/1/2014 housing services for all tier 2 emergency shelters are provided by Access Ohio. Some of the measures for emergency shelters are shared with the Navigator Program.

<sup>12</sup> The program started with 10 beds on 11/12/14 and ramped up to 46 beds on 11/16/14. Closed 3/29/15.

<sup>13</sup> Recidivism calculated for successful housing exits between reporting period of 7/1/14-3/31/15.



HOMELESS HOTLINE - Single Adult		Housel Served		Sh	elter Li	nkage	Sı	iccessfi	ul Dive	rsion O	utcom	es
7/1/2014-6/30/2015	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
HandsOn Central Ohio - Homeless Hotline	7,000	7,997	$\checkmark$	90%	98%	$\checkmark$	1,400	3,547	$\checkmark$	20%	29%	$\checkmark$

OUTREACH	-	Househ Served		Tot	al Hous Serve	seholds ed		Suco	cessful	Outco	mes		Si	lccess	ful Hou	ısing O	utcome		Usage	of CSI (%) <sup>2</sup>	B DCA
7/1/2014-6/30/2015	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Maryhaven - Capital Crossroad SID Outreach <sup>3</sup>	N/A	67	N/A	N/A	89	N/A	N/A	76	N/A	N/A	97%	N/A	N/A	24	N/A	N/A	32%	N/A	N/A	33%	N/A
Maryhaven - Outreach	308	130	¥	358	224	≠	216	128	≠	70%	78%	$\checkmark$	108	80	≠	50%	63%	$\checkmark$	25%	42%	$\checkmark$

EMERGENCY SHELTER - Families	House	holds S	erved	Nigh	itly Occ	cupancy		ige Len ay (Day		s	uccess	ful Hou	using O	utcom	es	Enga	Average gement (Days)	Time	Recidivism
7/1/2014-6/30/2015	Goal (#)	Actual (#)	Outcome Achievement	Capacity <sup>1</sup>	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual + TAY SHO (#)	Outcome Achievement	Goal (%)	Actual + TAY SHO (%)	Outcome Achievement	Goal	Actual	Outcome Achievement	Actual (%) Goal 5%
YWCA - Family Center	660	1,355	$\checkmark$	50	84	$\checkmark$	20	24	≠	427	723	$\checkmark$	70%	56%	≠	7	9	≠	0%
YWCA - Diversion	N/A	2458	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	1454	N/A	39%	50%	$\checkmark$	N/A	N/A	N/A	N/A
VOAGO - Family Overflow at Van Buren	N/A	103	N/A	N/A	26	N/A	N/A	15	N/A	N/A	38	N/A	N/A	56%	N/A	N/A	9	N/A	N/A

ACCESS TO BENEFITS		House <sup>r</sup> Served		Tot	al Hous Serve	seholds ed	Su	bmitted	SSI/S	SDI Ap	plicatio	ons		ssful SS oplicatio			Submitt	ed Oth	er App	lication	S
7/1/2014-6/30/2015	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
YWCA - Benefits Partnership	182	207	$\checkmark$	200	335	$\checkmark$	106	108	$\checkmark$	42%	32%	≠	40%	28%	≠	50	93	$\checkmark$	42%	28%	≠

<sup>1</sup>Capacity does not include overflow. <sup>2</sup>Households that exited successfully without accessing DCA are excluded from calculation.

<sup>3</sup>Program started 1/1/14. Goals are not established for this program.



SUPPORTIVE HOUSING - Rebuilding Lives	_	Но	usehol	ds Ser	ved		Progran			ing Sta Months		s	uccess	ful Ho	using C	Outcome	s
7/1/2014-6/30/2015	Capacity	Goal (#)	Actual (#)	Variance	Outcome Achievement	Actual (#)	Actual (%)	Attainment of Goal (95%)	Goal (# of months)	Actual (# of months)	Attainment of Goal	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Community Housing Network - Briggsdale	25	30	25	(5)	≠	25	100%		24	53		27	25	$\checkmark$	90%	100%	$\checkmark$
Community Housing Network - Cassady <sup>2</sup>	10	12	14	2	$\checkmark$	11	110%	$\checkmark$	24	29	$\checkmark$	11	13	$\checkmark$	90%	93%	$\checkmark$
Community Housing Network - Community ACT	42	50	45	(5)	$\checkmark$	42	100%	$\checkmark$	24	45	$\checkmark$	45	42	$\checkmark$	90%	96%	$\checkmark$
Community Housing Network - East 5th Avenue	38	46	48	2	$\checkmark$	37	97%	$\checkmark$	24	36	$\checkmark$	41	45	$\checkmark$	90%	94%	$\checkmark$
Community Housing Network - Hotel St. Clair <sup>2</sup>	30	36	37	1	$\checkmark$	31	103%	$\checkmark$	24	40	$\checkmark$	32	36	$\checkmark$	90%	100%	$\checkmark$
Community Housing Network - Inglewood Court	45	54	52	(2)	$\checkmark$	44	98%	$\checkmark$	12	20	$\checkmark$	49	49	$\checkmark$	90%	94%	$\checkmark$
Community Housing Network - Leasing Supportive Housing	25	30	29	(1)	$\checkmark$	25	100%	$\checkmark$	24	33	$\checkmark$	27	26	$\checkmark$	90%	93%	$\checkmark$
Community Housing Network - North 22nd Street <sup>2</sup>	30	36	40	4	$\checkmark$	31	103%	$\checkmark$	24	48	$\checkmark$	32	38	$\checkmark$	90%	95%	$\checkmark$
Community Housing Network - North High Street	33	40	41	1	$\checkmark$	32	97%	$\checkmark$	24	50	$\checkmark$	36	35	$\checkmark$	90%	90%	$\checkmark$
Community Housing Network - Parsons	25	30	34	4	$\checkmark$	24	96%	$\checkmark$	24	32	$\checkmark$	27	30	$\checkmark$	90%	88%	$\checkmark$
Community Housing Network - RLPTI <sup>1</sup>	108	130	125	(5)	$\checkmark$	102	94%	$\checkmark$	24	43	$\checkmark$	117	110	$\checkmark$	90%	90%	$\checkmark$
Community Housing Network - Safe Havens <sup>3</sup>	13	18	16	(2)	$\checkmark$	14	93%	$\checkmark$	24	63	$\checkmark$	16	15	$\checkmark$	90%	94%	$\checkmark$
Community Housing Network - Southpoint Place	46	55	57	2	$\checkmark$	46	100%	$\checkmark$	24	32	$\checkmark$	50	50	$\checkmark$	90%	91%	$\checkmark$
Maryhaven - Commons at Chantry	50	60	58	(2)	$\checkmark$	48	96%	$\checkmark$	24	42	$\checkmark$	54	51	$\checkmark$	90%	90%	$\checkmark$
National Church Residences - Commons at Buckingham	75	90	88	(2)	$\checkmark$	73	97%	$\checkmark$	24	35	$\checkmark$	81	79	$\checkmark$	90%	91%	$\checkmark$
National Church Residences - Commons at Grant	50	60	53	(7)	≠	50	100%	$\checkmark$	24	70	$\checkmark$	54	51	$\checkmark$	90%	96%	$\checkmark$
National Church Residences - Commons at Livingston	25	30	29	(1)	$\checkmark$	24	96%	$\checkmark$	24	35	$\checkmark$	27	27	$\checkmark$	90%	93%	$\checkmark$
National Church Residences - Commons at Livingston II	35	42	40	(2)	$\checkmark$	34	97%	$\checkmark$	9	15	$\checkmark$	38	35	$\checkmark$	90%	90%	$\checkmark$
National Church Residences - Commons at Third	60	72	68	(4)	$\checkmark$	58	97%	$\checkmark$	20	26	$\checkmark$	64	63	$\checkmark$	90%	94%	$\checkmark$
Southeast - Scattered Sites <sup>4</sup>	120	144	137	(7)	$\checkmark$	116	97%	$\checkmark$	24	37	$\checkmark$	130	114	≠	90%	86%	$\checkmark$
YMCA - 40 West Long Street	105	126	150	24	$\checkmark$	99	94%	$\checkmark$	24	30	$\checkmark$	113	130	$\checkmark$	90%	88%	$\checkmark$
YMCA - 40 West Long Street Expansion	38	46	42	(4)	$\checkmark$	36	95%	$\checkmark$	6	11	$\checkmark$	39	41	$\checkmark$	85%	98%	$\checkmark$
YMCA - Franklin Station <sup>2</sup>	75	90	83	(7)	$\checkmark$	77	103%	$\checkmark$	24	42	$\checkmark$	81	79	$\checkmark$	90%	98%	$\checkmark$
YWCA - WINGS⁵	69	83	91	8	$\checkmark$	64	93%	$\checkmark$	24	27	$\checkmark$	75	84	$\checkmark$	90%	92%	$\checkmark$

<sup>1</sup>The following PSH programs house clients that are receiving CHN Shelter Plus Care subsidies: CHN Family Homes (TRA/ 4 households), CHN Family Homes (SRA/ 2 household), and CHN-RLPTI (TRA/20 households).

<sup>2</sup>Program served RL individuals in Non-RL units or eligible roommates/couples.

<sup>3</sup>3 of 13 units can house couples for a total of 16 clients.

<sup>4</sup>Program transferred to Columbus Area Integrated Health Services as of 6/30/15.

<sup>5</sup>Program relocated residents to a temporary location in June 2015 while rehabilitation work occurs in the building.

SUPPORTIVE HOUSING - Non Rebuilding Lives/TRANSITION HOUSING	AL	Но	usehol	ds Ser	ved		Program			ing Sta Months		S	uccess	ful Ho	using C	outcome	es
7/1/2014-6/30/2015	Capacity	Goal (#)	Actual (#)	Variance	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
PERMANENT SUPPORTIVE HOUSING																	
Community Housing Network - Family Homes <sup>1</sup>	15	18	23	5	$\checkmark$	95%	100%	$\checkmark$	24	37	$\checkmark$	15	22	$\checkmark$	85%	96%	$\checkmark$
Community Housing Network - Wilson	8	10	10	0	$\checkmark$	95%	100%	$\checkmark$	24	90	$\checkmark$	9	9	$\checkmark$	85%	100%	$\checkmark$
VOAGO - Family Supportive Housing	30	36	35	(1)	$\checkmark$	95%	100%	$\checkmark$	24	38	$\checkmark$	31	32	$\checkmark$	85%	91%	$\checkmark$
RENTAL ASSISTANCE																	
Amethyst - Shelter Plus Care <sup>3</sup>	72	86	159	73	$\checkmark$	100%	135%	$\checkmark$	20	24	$\checkmark$	73	113	$\checkmark$	85%	71%	≠
ARCO - Shelter Plus Care (TRA) <sup>3</sup>	89	105	113	8	$\checkmark$	100%	119%	$\checkmark$	24	75	$\checkmark$	89	106	$\checkmark$	85%	95%	$\checkmark$
Community Housing Network - Shelter Plus Care (SRA) <sup>1,3</sup>	172	206	234	28	$\checkmark$	100%	107%	$\checkmark$	24	27	$\checkmark$	175	219	$\checkmark$	85%	94%	$\checkmark$
Community Housing Network - Shelter Plus Care (TRA) <sup>1,3</sup>	149	179	189	10	$\checkmark$	100%	95%	$\checkmark$	24	30	$\checkmark$	152	180	$\checkmark$	85%	95%	$\checkmark$
LSS - Faith Mission/Faith Housing Shelter Plus Care $(SRA)^5$	9	11	7	(4)	N/A	100%	56%	N/A	24	55	N/A	9	7	N/A	85%	100%	N/A
Total Rental Assistance <sup>3</sup>	491	576	696	119	$\checkmark$	100%	111%	$\checkmark$	N/A	36	N/A	489	619	$\checkmark$	85%	89%	$\checkmark$
TRANSITIONAL HOUSING																	
Huckleberry House - TLP <sup>4</sup>	24	51	56	5	$\checkmark$	98%	117%	$\checkmark$	10	9	$\checkmark$	18	22	$\checkmark$	77%	92%	$\checkmark$
Maryhaven - Women's <sup>2</sup>	5	10	14	4	$\checkmark$	90%	120%	$\checkmark$	4	5	$\checkmark$	5	8	$\checkmark$	50%	62%	$\checkmark$
Southeast - New Horizons	36	90	104	14	$\checkmark$	95%	100%	$\checkmark$	4	6	≠	43	62	$\checkmark$	77%	91%	$\checkmark$
VOAGO - Veterans	40	100	197	97	$\checkmark$	95%	95%	$\checkmark$	4	3	$\checkmark$	74	84	$\checkmark$	77%	53%	≠
YMCA - ADAMH <sup>2</sup>	15	35	62	27	$\checkmark$	95%	147%	$\checkmark$	4	5	$\checkmark$	8	29	$\checkmark$	77%	67%	≠

<sup>1</sup>The following PSH programs house clients that are receiving CHN Shelter Plus Care subsidies: CHN Family Homes (TRA/ 4 households), CHN Family Homes (SRA/ 2 household), and CHN-RLPTI (TRA/20 households).

<sup>2</sup> Program capacity fluctuates based on need and available capacity.

<sup>3</sup> CMHA allows over-leasing for this program. Additional Rental Assistance capacity is embedded under the YMCA 40 W Long St Expansion program (38) and YWCA Wings program (25).

<sup>4</sup> TLP finalized phase one of a three phase expansion.

<sup>5</sup>Program closed as of 3/31/15.

DIRECT HOUSING/RAPID RE-HOUSING	-	Househ Served			l Housel Served			age Len tay (Day			age Len ipation			Succe	essful H	ousing O	utcomes		•	of CSB		Usage	e of CSI (%) <sup>1</sup>	3 DCA
7/1/2014-6/30/2015	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Homeless Families Foundation - Direct Housing	200	198	$\checkmark$	246	247	$\checkmark$	15	20	≠	100	96	$\checkmark$	180	175	$\checkmark$	90%	88%	$\checkmark$	\$800	\$789	$\checkmark$	90%	88%	$\checkmark$
The Salvation Army - Direct Housing	175	175	$\checkmark$	212	222	$\checkmark$	15	21	≠	100	93	$\checkmark$	157	155	$\checkmark$	90%	86%	$\checkmark$	\$1,800	\$2,011	≠	90%	85%	$\checkmark$
The Salvation Army - Job2Housing	55	60	$\checkmark$	75	78	$\checkmark$	15	20	≠	180	174	$\checkmark$	49	34	≠	90%	85%	$\checkmark$	N/A	N/A	N/A	N/A	N/A	N/A
VOAGO Families - Transition In Place	76	83	$\checkmark$	100	104	$\checkmark$	15	14	$\checkmark$	100	105	$\checkmark$	68	80	$\checkmark$	90%	92%	$\checkmark$	\$800	\$786	$\checkmark$	90%	93%	$\checkmark$
YWCA - Kinship Care <sup>8</sup>	40	22	N/A	57	39	N/A	2	1	N/A	90	110	N/A	28	29	N/A	70%	74%	N/A	\$600	\$392	N/A	90%	95%	N/A
Access Ohio - Navigator Program <sup>3</sup>	3,900	1,820	≠	3,970	1,820	≠	28	46	≠	90	85	$\checkmark$	792	440	≠	28%	40%	$\checkmark$	\$700	\$515	$\checkmark$	28%	23%	$\checkmark$
CSB - Transition Program - Family <sup>2</sup>	N/A	N/A	N/A	420	235	≠	N/A	N/A	N/A	N/A	N/A	N/A	410	226	≠	98%	96%	$\checkmark$	\$1,000	\$919	$\checkmark$	98%	96%	$\checkmark$
CSB - Transition Program - Single <sup>2</sup>	N/A	N/A	N/A	1065	733	≠	N/A	N/A	N/A	N/A	N/A	N/A	1042	710	≠	98%	97%	$\checkmark$	\$700	\$508	$\checkmark$	98%	97%	$\checkmark$
	T						r			I									1			1		

PREVENTION	New	Househ Served		Total	l Housel Served			age Len ipation			Succes	sful Hou	using Ou	utcomes	;		je of CSB Average \$)		Usage	of CSB (%) <sup>1</sup>	DCA
7/1/2014-6/30/2015	Goal (#)	Actual (#)	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (#)	Actual (#)	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement	Goal	Actual	Outcome Achievement	Goal (%)	Actual (%)	Outcome Achievement
Gladden Community House - Stable Families	72	72	$\checkmark$	87	101	$\checkmark$	120	109	$\checkmark$	65	72	$\checkmark$	90%	87%	$\checkmark$	\$1,000	\$992	$\checkmark$	90%	90%	$\checkmark$
Gladden Community House - Prevention <sup>9</sup>	N/A	329	N/A	320	346	N/A	N/A	5	N/A	310	342	N/A	97%	100%	N/A	N/A	N/A	N/A	N/A	N/A	N/A
Communities In Schools - Stable Families <sup>7</sup>	144	143	$\checkmark$	176	179	$\checkmark$	120	89	$\checkmark$	126	148	$\checkmark$	90%	83%	≠	\$1,000	\$1,130	≠	90%	80%	≠
YWCA - Bridge to Affordable Housing <sup>4</sup>	50	42	≠	50	42	≠	315	175	$\checkmark$	38	7	≠	75%	64%	≠	\$1,200	N/A	N/A	100%	N/A	N/A

| New Households<br>Served |                                    |  | Total Households<br>Served   |  
   |  | Average Length of<br>Shelter Stay (Days)   
  |  
  |  | Average Length of<br>Participation (Days)  |  |   | Successful Housing Outcomes   |   |   
  |  |   |   
  | Usage of SSVF DCA<br>(%) <sup>1</sup>   |   |  |
|--------------------------|------------------------------------|--|--
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--|--|---
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---|--|--|--|---|---|---
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--|---|--|---|---|--|
| Goal (#)                 | Actual (#)                         | Outcome Achievement                        | Goal (#)   | Actual (#)   
   | Outcome Achievement  | Goal   
  | Actual   
  | Outcome Achievement  | Goal   | Actual   | Outcome Achievement   | Goal (#)  | Actual (#)  | Outcome Achievement   
  | Goal (%)   | Actual (%)  | Outcome Achievement   
  | Goal (%)  | Actual (%)  | Outcome Achievement  |
| 28                       | 35                                 | $\checkmark$                               | 30   | 42   
   | $\checkmark$   | N/A  
  | N/A  
  | N/A  | 90   | 65   | $\checkmark$  | 25  | 38  | $\checkmark$  
  | 90%  | 100%  | $\checkmark$  
  | 50%   | 100%  | $\checkmark$   |
| 60                       | 122                                | $\checkmark$                               | 70   | 160  
   | $\checkmark$   | 30   
  | 31   
  | $\checkmark$   | 90   | 88   | $\checkmark$  | 50  | 110   | $\checkmark$  
  | 80%  | 78%   | $\checkmark$  
  | 80%   | 77%   | $\checkmark$   |
| 128                      | 83                                 | ≠  | 136  | 142  
   | $\checkmark$   | N/A  
  | N/A  
  | N/A  | 90   | 124  | ≠   | 109   | 95  | ≠   
  | 90%  | 87%   | $\checkmark$  
  | 40%   | 91%   | $\checkmark$   |
| 192                      | 206                                | $\checkmark$                               | 207  | 286  
   | $\checkmark$   | 30   
  | 39   
  | ≠  | 90   | 151  | ≠   | 146   | 155   | $\checkmark$  
  | 80%  | 78%   | $\checkmark$  
  | 60%   | 80%   | $\checkmark$   |
|                          | <b>(€) TROU</b><br>28<br>60<br>128 | Served   (#) (#)   28 35   60 122   128 83 | Served   Image: Image | Served   (#) (#) <td>Served Served   (#) rency (#) rency (#) rency   (#) rency (#) rency (#) rency   28 35 √ 30 42   60 122 √ 70 160   128 83 ≠ 136 142</td> <td>Served Served   Image: Served Image: Served Image: Served Image: Served   Image: Served Image: Served Image: Served Image: Served Image: Served   Image: Served Image: Served Image: Served Image: Served Image: Served Image: Served   Image: Served Image: Served Image: Served Image: Served Image: Served Image: Served Image: Served   Image: Served</td> <td>Served Served Shelt   (ii) ive <td< td=""><td>Served Served Shelter Stay   (ii) image: served image: serve</td><td>Served Served Shelter Stay (Days)   Image: Served Image: Served Shelter Stay (Days)   Image: Served Image: Served Image: Served Image: Served   Image: Served Image: Served Image: Served Image: Served Image: Served   Image: Served 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Households that exited successfully without accessing DCA are excit

 $^{2}\mbox{As of 7/1/14},$  goals were split into Singles and Families.

<sup>3</sup>Program started 9/15/14.

<sup>4</sup>Program started 7/1/2014. DCA outcomes could not be reported due to unavailable data in CSP.

<sup>5</sup>47 households without prior emergency shelter or veteran's program stay are excluded from ALOS measure. Households did not access homeless programs or the homeless program service ended prior to SSVF program entry <sup>6</sup>73 households without prior emergency shelter or veteran's program stay are excluded from ALOS measure. Households did not access homeless programs or the homeless program service ended prior to SSVF program entry

<sup>7</sup> Program closed as of 6/30/15.

<sup>8</sup>Program closed as of 3/31/15.

<sup>9</sup>Program closed as of 1/31/15.



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